

LAMPIRAN

Lampiran 1 Instrumen Penelitian Instrumen Penelitian

KUESIONER PENELITIAN

“Pengaruh Stres Kerja, Beban Kerja, Motivasi Kerja Terhadap Kinerja

Karyawan CV SINERGI KARYA SUKSES

Kepada, Yth. Saudara/i

Dengan hormat,

Dalam rangka penyusunan skripsi, saya mohon kesediaan saudara/i untuk membantu mengisi kuesioner sebagaimana terlampir. Jawaban dalam kuesioner tersebut saya jadikan sebagai bahan penelitian yang berjudul “Pengaruh Stres Kerja, Beban Kerja, Motivasi Kerja Terhadap Kinerja Karyawan CV SINERGI KARYA SUKSES”, maka saya :

Nama : Mochamad Patriaji Romdhoni

Fakultas / Jurusan : Ekonomi dan Bisnis / Manajemen

NBI : 1211900194

Dengan kerelaan saudara/i dalam mengisi perntanyaan kuesioner ini sangat membantu dalam penyelesaian studi saya. Atas perhatian dan pertisipasi saudara/i dalam mengisi kuesioner ini kami ucapkan terimakasih. Semoga Tuhan membalas kebaikan saudara/i dengan berlipat ganda.

Hormat Saya

Mochamad Patriaji Romdhoni

Daftar Pertanyaan (Kuesioner) “Penagruh Stres Kerja, Beban Kerja, Motivasi Kerja Terhadap Kinerja Karyawan CV. SINERGI KARYA SUKSES DI KAB GRESIK”

Petunjuk pengisian :

- 1) Isilah data diri anda sesuai dengan keadaan yang sebenarnya.
- 2) Berilah tanda checklist (✓) pada salah satu pilihan jawaban yang tersedia sesuai dengan pendapat anda sebagai tenaga kerja pada komponen-komponen variabel.

Masing-masing pilihan jawaban memiliki makna sebagai berikut :

1. STS : apabila jawaban tersebut menurut anda Sangat Tidak Setuju
 2. TS : apabila jawaban tersebut menurut anda Tidak Setuju
 3. N : apabila jawaban tersebut menurut anda Netral
 4. S : apabila jawaban tersebut menurut anda Setuju
 5. SS : apabila jawaban tersebut menurut anda Sangat Setuju
- 3) Diharapkan untuk tidak menjawab lebih dari satu pilihan jawaban.

4) Identitas Responden :

1. Nama(Boleh Di Kosongkan)
2. Jenis Kelamin : Laki-laki Perempuan
3. Usia : ±25 Tahun ±30 Tahun ±35 Tahun
 ±40 Tahun
4. Pendidikan Terakhir : SMP SMA/SMK S1
5. Jabatan : Supervisor Karyawan Mandor
 Manajer
6. Lama Bekerja : >1 Tahun >2 Tahun >3 Tahun
 >4Tahun

VARIABEL STRESS

| | | | | | | |
|----|--|--|--|--|--|--|
| 1. | Pimpinan kurang menjelaskan target yang harus saya kerjakan | | | | | |
| 2. | Keputusan yang diberikan pimpinan kurang adil untuk saya dan rekan kerja lainnya | | | | | |
| 3. | Saya selalu tidak dipercaya oleh pimpinan dalam melakukuan pekerjaan | | | | | |

VARIABEL BEBAN KERJA

| No. | PERTANYAAN | STS | TS | N | S | SS |
|-----|------------|-----|----|---|---|----|
|-----|------------|-----|----|---|---|----|

Kondisi Pekerjaan

| | | | | | | |
|----|--|--|--|--|--|--|
| 1. | Saya selalu mendapat kesusahan saat pengoperasian alat kerja di perusahaan | | | | | |
| 2. | Tempat kerja yang sangat memadai | | | | | |
| 3. | Rekan tim yang sesuai dengan kebutuhan pekerjaan | | | | | |

Penggunaan Waktu Kerja

| | | | | | | |
|----|---|--|--|--|--|--|
| 1. | Saya selalu tepat waktu saat bekerja | | | | | |
| 2. | Saya selalu disibukkan dengan pekerjaan yang datang bersamaan | | | | | |
| 3. | Jam kerja yang sangat lama selalu membuat saya kelelahan | | | | | |

Target yang Harus Dicapai

| | | | | | | |
|----|--|--|--|--|--|--|
| 1. | Saya selalu mengupayakan bekerja yang terbaik untuk perusahaan | | | | | |
| 2. | Pekerjaan yang saya lakukan selalu sesuai | | | | | |

| | | | | | | |
|----|---|--|--|--|--|--|
| | target dari perusahaan | | | | | |
| 3. | Saya selalu mampu bekerjasam dengan tim, agar target perusahaan tercapai | | | | | |

VARIABEL MOTIVASI KERJA

| No. | PERTANYAAN | STS | TS | N | S | SS |
|------------------------|--|-----|----|---|---|----|
| Balas jasa | | | | | | |
| 1. | Mendapatkan reward karena saya telah bekerja sesuai target dari perusahaan | | | | | |
| 2. | Saya mampu menyelesaikan pekerjaan sesuai perintah pimpinan | | | | | |
| 3. | Pimpinan selalu memberikan gaji dengan tepat waktu | | | | | |
| Kondisi kerja | | | | | | |
| 1. | Tuntutan dari pimpinan yang sangat sesuai dengan kemampuan saya | | | | | |
| 2. | Saya sangat senang saat bekerja | | | | | |
| 3. | Saya mampu bekerja sama dengan baik | | | | | |
| Fasilitas kerja | | | | | | |
| 1. | Tempat istirahat yang sangat nyaman | | | | | |
| 2. | Saya mampu menggunakan alat kerja dengan baik | | | | | |
| 3. | Ruang lingkup kerja yang sangat memadai | | | | | |
| Prestasi kerja | | | | | | |
| 1. | Saya selalu bersungguh – sungguh | | | | | |

| | | | | | | |
|------------------------------|---|--|--|--|--|--|
| | dengan pekerjaan yang telah diberikan | | | | | |
| 2. | Saya mampu motivasi antar rekan kerja agar lebih giat dalam bekerja | | | | | |
| 3. | Selalu memberikan kontribusi yang baik untuk perusahaan ini | | | | | |
| Pengakuan dari atasan | | | | | | |
| 1. | Saya selalu mendapat pujian atas target yang telah saya lakukan | | | | | |
| 2. | Pimpinan selalu memberikan mengakui hasil kerja semua karyawannya | | | | | |
| 3. | Pimpinan selalu melibatkan saya dan rekan kerja saat pengambilan sebuah keputusan | | | | | |
| Pekerjaan itu sendiri | | | | | | |
| 1. | Saya selalu senang saat melakukan pekerjaan ini | | | | | |
| 2. | Saya mampu bekerja dengan penuh rasa bertanggung jawab | | | | | |
| 3. | Selalu meningkatkan kualitas dalam menyelesaikan pekerjaan saya | | | | | |

VARIABEL KINERJA KARYAWAN

| No | PERTANYAAN | STS | TS | N | S | SS |
|------------------------|--|-----|----|---|---|----|
| Kualitas | | | | | | |
| 1. | Karyawan selalu bekerja dengan kualitas mutu sesuai dengan kebutuhan perusahaan | | | | | |
| 2. | Kualitas yang karyawan miliki mampu mengurangi kemungkinan kesalahan – kesalahan dalam pekerjaan | | | | | |
| 3. | Karyawan bekerja sesuai dengan skill yang di miliki | | | | | |
| Kuantitas | | | | | | |
| 1. | Karyawan mampu mencapai target perusahaan yang diinginkan | | | | | |
| 2. | Semua tugas yang telah ditentukan perusahaan mampu karyawan lakukan | | | | | |
| 3. | Konsisten dalam bekerja selalu karyawan terapkan dalam bekerja | | | | | |
| Ketepatan Waktu | | | | | | |
| 1. | Karyawan mampu memenuhi target yang diingkan perusahaan | | | | | |
| 2. | Waktu pekerjaan selama ini selalu lebih cepat dari waktu yang ditentukan perusahaan ini | | | | | |

| | | | | | | |
|--------------------|--|--|--|--|--|--|
| 3. | Seluruh pekerjaan mampu karyawan selesaikan dengan tepat waktu | | | | | |
| Efektivitas | | | | | | |
| 1. | Karyawan selalu mencari cara yang lebih efektif dan praktis dalam bekerja | | | | | |
| 2. | Pekerjaan mampu karyawan lakukan dengan cepat selalu karyawan dahulukan | | | | | |
| 3. | Memiliki rasa tau yang tinggi akan setiap pekerjaan yang akan dikerjakan | | | | | |
| Kemandirian | | | | | | |
| 1. | Karyawan mampu melakukan inisiatif sendiri saat menyelesaikan pekerjaan tanpa disuruh pimpinan | | | | | |
| 2. | Karyawan berani mengakui kesalahan dalam melakukan pekerjaan dan memperbaikinya | | | | | |
| 3. | Karyawan mampu menyelesaikan masalah yang muncul dalam pekerjaan | | | | | |

Lampiran 2. Tabulasi Data

STRES KERJA (X1)

| X1.1 | X1.2 | X1.3 | X1.4 | X1.5 | X1.6 | X1.7 | X1.8 | X1.9 | X1.10 | X1.11 | X1.12 | Total |
|------|------|------|------|------|------|------|------|------|-------|-------|-------|-------|
| 5 | 5 | 5 | 4 | 5 | 5 | 5 | 5 | 5 | 5 | 4 | 5 | 58 |
| 5 | 3 | 5 | 4 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 4 | 56 |
| 1 | 3 | 3 | 2 | 3 | 3 | 3 | 3 | 4 | 2 | 2 | 4 | 33 |
| 3 | 3 | 2 | 2 | 3 | 4 | 5 | 4 | 4 | 5 | 3 | 4 | 42 |
| 3 | 3 | 2 | 2 | 2 | 4 | 4 | 2 | 2 | 2 | 2 | 2 | 30 |
| 5 | 4 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 4 | 5 | 58 |
| 3 | 3 | 3 | 3 | 2 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 35 |
| 5 | 4 | 5 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 50 |
| 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 60 |
| 2 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 35 |
| 5 | 5 | 4 | 5 | 5 | 5 | 5 | 5 | 4 | 3 | 3 | 3 | 52 |
| 5 | 4 | 5 | 5 | 4 | 5 | 5 | 4 | 4 | 4 | 5 | 5 | 55 |
| 2 | 4 | 3 | 3 | 3 | 5 | 5 | 4 | 5 | 4 | 3 | 4 | 45 |
| 2 | 2 | 2 | 3 | 3 | 3 | 3 | 2 | 3 | 2 | 3 | 2 | 30 |
| 2 | 4 | 3 | 4 | 3 | 3 | 4 | 4 | 5 | 4 | 3 | 3 | 42 |
| 5 | 4 | 5 | 3 | 3 | 5 | 4 | 3 | 4 | 3 | 4 | 3 | 46 |
| 3 | 3 | 4 | 4 | 4 | 2 | 4 | 5 | 3 | 4 | 3 | 5 | 44 |
| 3 | 3 | 3 | 3 | 3 | 3 | 4 | 3 | 3 | 4 | 3 | 3 | 38 |
| 5 | 5 | 5 | 5 | 3 | 5 | 4 | 5 | 5 | 5 | 4 | 4 | 55 |
| 4 | 4 | 5 | 4 | 3 | 4 | 3 | 4 | 4 | 2 | 4 | 3 | 44 |
| 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 60 |
| 2 | 4 | 3 | 3 | 3 | 5 | 3 | 4 | 3 | 4 | 3 | 3 | 40 |
| 3 | 4 | 3 | 3 | 5 | 3 | 3 | 3 | 3 | 4 | 3 | 3 | 40 |
| 3 | 2 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 35 |
| 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 60 |
| 3 | 3 | 3 | 3 | 3 | 4 | 3 | 3 | 4 | 3 | 4 | 4 | 40 |
| 5 | 4 | 4 | 3 | 4 | 4 | 4 | 4 | 5 | 5 | 4 | 4 | 50 |
| 2 | 3 | 2 | 2 | 2 | 3 | 3 | 2 | 3 | 2 | 4 | 2 | 30 |
| 2 | 4 | 3 | 3 | 4 | 4 | 5 | 5 | 5 | 5 | 5 | 5 | 50 |
| 3 | 2 | 4 | 3 | 4 | 4 | 4 | 4 | 3 | 3 | 4 | 2 | 40 |
| 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 60 |
| 5 | 2 | 3 | 2 | 4 | 5 | 3 | 4 | 5 | 3 | 4 | 4 | 44 |
| 2 | 4 | 3 | 2 | 5 | 4 | 4 | 3 | 5 | 3 | 5 | 3 | 43 |
| 5 | 4 | 5 | 4 | 4 | 5 | 4 | 5 | 5 | 4 | 5 | 3 | 53 |
| 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 4 | 4 | 5 | 58 |
| 3 | 4 | 3 | 5 | 3 | 5 | 5 | 5 | 5 | 3 | 4 | 4 | 49 |
| 5 | 4 | 5 | 4 | 5 | 3 | 4 | 3 | 3 | 4 | 5 | 5 | 50 |
| 5 | 4 | 2 | 5 | 5 | 5 | 3 | 3 | 5 | 5 | 4 | 5 | 51 |
| 3 | 5 | 5 | 5 | 5 | 5 | 4 | 3 | 5 | 5 | 5 | 5 | 55 |
| 5 | 3 | 2 | 4 | 4 | 4 | 4 | 3 | 3 | 3 | 3 | 2 | 40 |

BEBAN KERJA (X2)

| X2.1 | X2.2 | X2.3 | X2.4 | X2.5 | X2.6 | X2.7 | X2.8 | X2.9 | Total |
|------|------|------|------|------|------|------|------|------|-------|
| 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 45 |
| 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 45 |
| 5 | 3 | 4 | 3 | 5 | 4 | 3 | 5 | 5 | 37 |
| 4 | 5 | 4 | 4 | 3 | 5 | 5 | 4 | 5 | 39 |
| 4 | 5 | 2 | 5 | 4 | 5 | 5 | 5 | 5 | 40 |
| 4 | 3 | 4 | 4 | 5 | 2 | 5 | 4 | 4 | 35 |
| 5 | 4 | 3 | 4 | 3 | 3 | 4 | 5 | 3 | 34 |
| 4 | 4 | 4 | 3 | 4 | 5 | 4 | 4 | 5 | 37 |
| 4 | 3 | 3 | 3 | 4 | 3 | 4 | 5 | 3 | 32 |
| 4 | 3 | 4 | 5 | 3 | 5 | 3 | 4 | 4 | 35 |
| 4 | 5 | 4 | 4 | 5 | 4 | 4 | 5 | 4 | 39 |
| 4 | 4 | 3 | 3 | 4 | 5 | 4 | 3 | 3 | 33 |
| 3 | 5 | 3 | 4 | 3 | 5 | 3 | 4 | 2 | 32 |
| 4 | 4 | 4 | 5 | 5 | 5 | 4 | 5 | 3 | 39 |
| 4 | 5 | 4 | 5 | 3 | 4 | 3 | 4 | 4 | 36 |
| 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 45 |
| 5 | 5 | 5 | 5 | 5 | 4 | 5 | 5 | 3 | 42 |
| 3 | 3 | 3 | 4 | 3 | 4 | 3 | 4 | 5 | 32 |
| 5 | 3 | 4 | 3 | 4 | 4 | 4 | 4 | 5 | 36 |
| 3 | 4 | 2 | 4 | 5 | 2 | 2 | 4 | 3 | 29 |
| 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 45 |
| 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 45 |
| 5 | 3 | 4 | 4 | 4 | 3 | 3 | 4 | 5 | 35 |
| 4 | 4 | 3 | 3 | 3 | 3 | 3 | 3 | 4 | 30 |
| 5 | 5 | 4 | 5 | 4 | 5 | 3 | 4 | 5 | 40 |
| 3 | 5 | 4 | 4 | 5 | 5 | 4 | 5 | 4 | 39 |
| 4 | 4 | 4 | 3 | 4 | 5 | 4 | 4 | 3 | 35 |
| 3 | 4 | 5 | 3 | 4 | 3 | 4 | 4 | 5 | 35 |
| 5 | 4 | 4 | 3 | 4 | 4 | 5 | 5 | 3 | 37 |
| 4 | 3 | 4 | 3 | 3 | 4 | 3 | 4 | 3 | 31 |
| 4 | 4 | 4 | 4 | 5 | 5 | 4 | 5 | 5 | 40 |
| 3 | 3 | 5 | 3 | 2 | 3 | 5 | 4 | 3 | 31 |
| 5 | 5 | 5 | 4 | 5 | 5 | 4 | 5 | 5 | 43 |
| 3 | 3 | 4 | 5 | 3 | 4 | 3 | 4 | 3 | 32 |
| 4 | 5 | 4 | 5 | 4 | 5 | 4 | 4 | 5 | 40 |
| 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 45 |
| 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 45 |
| 2 | 2 | 2 | 3 | 2 | 2 | 2 | 3 | 2 | 20 |
| 4 | 5 | 5 | 3 | 3 | 4 | 3 | 4 | 4 | 35 |
| 5 | 4 | 5 | 4 | 5 | 5 | 5 | 5 | 4 | 42 |

MOTIVASI KERJA (X3)

| X 3. 1 | X 3. 2 | X 3. 3 | X 3. 4 | X 3. 5 | X 3. 6 | X 3. 7 | X 3. 8 | X 3. 9 | X3 .10 | X3 .11 | X3 .12 | X3 .13 | X3 .14 | X3 .15 | X3 .16 | X3 .17 | X3 .18 | TO TA L |
|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|---------------|
| 4 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 4 | 4 | 4 | 5 | 5 | 5 | 3 | 5 | 5 | 84 |
| 5 | 5 | 3 | 4 | 4 | 5 | 5 | 4 | 4 | 5 | 3 | 4 | 4 | 4 | 5 | 3 | 4 | 4 | 75 |
| 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 90 |
| 4 | 4 | 5 | 5 | 3 | 5 | 4 | 5 | 4 | 5 | 4 | 5 | 5 | 4 | 3 | 5 | 4 | 3 | 77 |
| 3 | 3 | 5 | 3 | 4 | 4 | 4 | 3 | 3 | 3 | 4 | 3 | 4 | 4 | 4 | 3 | 3 | 4 | 64 |
| 3 | 4 | 4 | 2 | 3 | 4 | 3 | 4 | 3 | 3 | 2 | 3 | 4 | 3 | 2 | 3 | 2 | 3 | 55 |
| 5 | 5 | 4 | 5 | 3 | 5 | 4 | 5 | 4 | 4 | 4 | 5 | 5 | 5 | 4 | 5 | 4 | 5 | 81 |
| 3 | 4 | 4 | 5 | 5 | 5 | 4 | 4 | 5 | 5 | 4 | 3 | 3 | 3 | 5 | 5 | 5 | 5 | 77 |
| 2 | 3 | 3 | 5 | 4 | 5 | 4 | 3 | 4 | 5 | 3 | 2 | 3 | 2 | 4 | 5 | 5 | 4 | 66 |
| 5 | 3 | 4 | 2 | 4 | 2 | 4 | 5 | 4 | 4 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 4 | 76 |
| 3 | 4 | 4 | 4 | 3 | 3 | 3 | 3 | 3 | 3 | 4 | 2 | 3 | 4 | 3 | 4 | 3 | 4 | 60 |
| 3 | 3 | 4 | 5 | 5 | 5 | 4 | 3 | 3 | 3 | 3 | 3 | 4 | 2 | 2 | 2 | 2 | 2 | 58 |
| 4 | 4 | 5 | 4 | 3 | 4 | 5 | 4 | 3 | 4 | 4 | 3 | 4 | 5 | 3 | 4 | 3 | 4 | 70 |
| 4 | 5 | 3 | 4 | 4 | 3 | 5 | 5 | 4 | 5 | 5 | 4 | 5 | 5 | 3 | 5 | 5 | 3 | 77 |
| 3 | 5 | 5 | 4 | 3 | 4 | 4 | 4 | 4 | 4 | 3 | 3 | 4 | 4 | 3 | 5 | 5 | 3 | 70 |
| 3 | 4 | 3 | 4 | 4 | 5 | 5 | 4 | 3 | 4 | 3 | 5 | 5 | 4 | 4 | 3 | 5 | 5 | 73 |
| 4 | 4 | 5 | 3 | 5 | 5 | 4 | 4 | 3 | 4 | 4 | 3 | 4 | 4 | 3 | 4 | 5 | 3 | 71 |
| 3 | 3 | 3 | 5 | 4 | 4 | 3 | 4 | 4 | 5 | 3 | 5 | 4 | 4 | 3 | 3 | 5 | 4 | 69 |
| 5 | 5 | 4 | 3 | 4 | 3 | 4 | 3 | 4 | 4 | 4 | 4 | 4 | 4 | 5 | 4 | 5 | 4 | 73 |
| 4 | 4 | 3 | 3 | 5 | 4 | 4 | 1 | 4 | 4 | 5 | 3 | 3 | 5 | 2 | 3 | 5 | 4 | 66 |
| 4 | 4 | 3 | 4 | 4 | 4 | 5 | 3 | 4 | 5 | 4 | 4 | 5 | 4 | 4 | 4 | 4 | 5 | 74 |
| 3 | 4 | 3 | 4 | 5 | 4 | 5 | 5 | 3 | 4 | 3 | 4 | 4 | 4 | 5 | 4 | 3 | 5 | 72 |
| 4 | 5 | 5 | 4 | 4 | 5 | 5 | 4 | 3 | 5 | 3 | 4 | 4 | 4 | 3 | 5 | 5 | 4 | 77 |
| 3 | 4 | 3 | 5 | 4 | 4 | 3 | 4 | 4 | 3 | 5 | 3 | 5 | 5 | 3 | 4 | 4 | 5 | 71 |
| 4 | 3 | 3 | 3 | 5 | 4 | 4 | 5 | 3 | 5 | 4 | 4 | 3 | 5 | 3 | 3 | 4 | 4 | 69 |
| 4 | 2 | 2 | 4 | 2 | 3 | 3 | 5 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 55 |
| 4 | 3 | 4 | 4 | 4 | 5 | 4 | 4 | 4 | 3 | 4 | 3 | 3 | 4 | 4 | 5 | 4 | 4 | 70 |
| 3 | 5 | 2 | 3 | 4 | 5 | 3 | 3 | 4 | 3 | 3 | 5 | 3 | 2 | 5 | 4 | 4 | 4 | 65 |
| 4 | 5 | 5 | 4 | 5 | 5 | 4 | 4 | 3 | 4 | 4 | 4 | 4 | 5 | 4 | 4 | 4 | 3 | 75 |
| 4 | 4 | 4 | 3 | 4 | 5 | 5 | 2 | 2 | 2 | 2 | 3 | 2 | 2 | 2 | 2 | 2 | 2 | 55 |
| 2 | 3 | 3 | 3 | 4 | 5 | 5 | 2 | 2 | 2 | 2 | 3 | 4 | 5 | 3 | 5 | 2 | 5 | 60 |
| 3 | 4 | 2 | 3 | 2 | 3 | 4 | 4 | 5 | 4 | 4 | 3 | 3 | 4 | 3 | 3 | 3 | 3 | 60 |
| 4 | 5 | 5 | 5 | 3 | 5 | 4 | 5 | 4 | 5 | 2 | 3 | 3 | 5 | 2 | 3 | 3 | 4 | 70 |
| 3 | 3 | 2 | 3 | 3 | 2 | 4 | 3 | 4 | 2 | 3 | 4 | 3 | 2 | 2 | 3 | 4 | 3 | 53 |
| 4 | 5 | 5 | 4 | 5 | 4 | 3 | 5 | 4 | 4 | 5 | 4 | 3 | 4 | 5 | 4 | 4 | 4 | 76 |
| 4 | 3 | 4 | 3 | 4 | 5 | 3 | 5 | 2 | 5 | 1 | 4 | 4 | 4 | 3 | 5 | 2 | 4 | 65 |
| 3 | 4 | 2 | 5 | 2 | 3 | 2 | 2 | 3 | 3 | 3 | 4 | 3 | 2 | 3 | 4 | 5 | 4 | 57 |
| 4 | 4 | 4 | 3 | 5 | 4 | 3 | 4 | 4 | 4 | 5 | 4 | 3 | 5 | 5 | 5 | 3 | 5 | 74 |
| 5 | 3 | 4 | 4 | 5 | 4 | 4 | 5 | 5 | 4 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 83 |
| 4 | 2 | 2 | 3 | 2 | 2 | 4 | 4 | 3 | 3 | 4 | 2 | 3 | 3 | 5 | 3 | 4 | 2 | 55 |

KINERJA KARYAWAN (Y)

| Y. 1 | Y. 2 | Y. 3 | Y. 4 | Y. 5 | Y. 6 | Y. 7 | Y. 8 | Y. 9 | Y.1 0 | Y.1 1 | Y.1 2 | Y.1 3 | Y.1 4 | Y.1 5 | Total |
|---------|---------|---------|---------|---------|---------|---------|---------|---------|----------|----------|----------|----------|----------|----------|-------|
| 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 5 | 4 | 4 | 5 | 5 | 5 | 64 |
| 4 | 5 | 2 | 4 | 3 | 2 | 3 | 4 | 5 | 4 | 4 | 3 | 2 | 3 | 3 | 51 |
| 4 | 4 | 5 | 5 | 4 | 3 | 4 | 5 | 5 | 5 | 5 | 5 | 5 | 4 | 5 | 68 |
| 5 | 5 | 5 | 4 | 5 | 5 | 5 | 4 | 5 | 5 | 4 | 5 | 4 | 5 | 5 | 71 |
| 4 | 3 | 4 | 4 | 3 | 4 | 3 | 3 | 5 | 3 | 3 | 4 | 4 | 4 | 3 | 54 |
| 4 | 3 | 4 | 4 | 5 | 4 | 5 | 4 | 4 | 4 | 3 | 5 | 3 | 4 | 4 | 60 |
| 5 | 4 | 4 | 3 | 4 | 3 | 5 | 4 | 3 | 4 | 4 | 3 | 5 | 3 | 2 | 56 |
| 4 | 4 | 5 | 5 | 3 | 5 | 3 | 5 | 3 | 5 | 4 | 4 | 5 | 3 | 5 | 63 |
| 4 | 3 | 4 | 5 | 4 | 4 | 5 | 4 | 5 | 5 | 5 | 5 | 4 | 5 | 4 | 66 |
| 4 | 4 | 3 | 3 | 4 | 5 | 4 | 3 | 4 | 5 | 4 | 4 | 3 | 5 | 4 | 59 |
| 3 | 4 | 5 | 4 | 3 | 4 | 4 | 3 | 4 | 3 | 3 | 4 | 4 | 3 | 4 | 55 |
| 4 | 3 | 4 | 4 | 2 | 3 | 3 | 3 | 5 | 4 | 4 | 4 | 4 | 4 | 4 | 55 |
| 5 | 4 | 4 | 5 | 4 | 4 | 4 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 70 |
| 4 | 5 | 3 | 4 | 3 | 5 | 4 | 4 | 4 | 3 | 4 | 4 | 3 | 3 | 2 | 55 |
| 4 | 3 | 4 | 3 | 5 | 4 | 4 | 4 | 4 | 3 | 3 | 3 | 3 | 4 | 4 | 55 |
| 4 | 3 | 4 | 5 | 4 | 4 | 4 | 3 | 5 | 4 | 3 | 4 | 3 | 4 | 5 | 59 |
| 3 | 4 | 5 | 5 | 5 | 4 | 3 | 3 | 5 | 4 | 5 | 5 | 4 | 5 | 4 | 64 |
| 3 | 4 | 5 | 4 | 4 | 5 | 4 | 4 | 3 | 4 | 3 | 5 | 5 | 4 | 4 | 61 |
| 5 | 5 | 4 | 5 | 5 | 3 | 4 | 5 | 5 | 4 | 5 | 5 | 3 | 4 | 5 | 67 |
| 4 | 4 | 3 | 4 | 4 | 4 | 4 | 5 | 3 | 3 | 5 | 4 | 4 | 4 | 5 | 60 |
| 5 | 4 | 3 | 5 | 4 | 3 | 4 | 3 | 4 | 4 | 4 | 4 | 3 | 4 | 4 | 58 |
| 3 | 4 | 4 | 3 | 3 | 4 | 2 | 4 | 4 | 4 | 3 | 3 | 4 | 3 | 5 | 53 |
| 4 | 3 | 3 | 4 | 4 | 4 | 4 | 4 | 4 | 5 | 3 | 4 | 3 | 4 | 4 | 57 |
| 4 | 3 | 5 | 4 | 3 | 3 | 4 | 5 | 3 | 3 | 4 | 4 | 5 | 3 | 4 | 57 |
| 4 | 4 | 4 | 4 | 4 | 4 | 3 | 4 | 4 | 5 | 4 | 4 | 4 | 4 | 4 | 60 |
| 3 | 3 | 4 | 5 | 3 | 3 | 4 | 4 | 5 | 3 | 4 | 4 | 4 | 5 | 4 | 58 |
| 5 | 4 | 5 | 3 | 4 | 4 | 4 | 5 | 4 | 4 | 4 | 4 | 4 | 4 | 5 | 63 |
| 4 | 4 | 5 | 3 | 4 | 3 | 3 | 3 | 4 | 4 | 5 | 3 | 5 | 4 | 4 | 58 |
| 5 | 5 | 3 | 5 | 5 | 5 | 5 | 5 | 4 | 3 | 5 | 5 | 5 | 3 | 4 | 67 |
| 3 | 3 | 4 | 5 | 3 | 3 | 4 | 4 | 5 | 3 | 4 | 4 | 4 | 3 | 5 | 57 |
| 5 | 5 | 5 | 3 | 5 | 5 | 4 | 4 | 5 | 5 | 4 | 5 | 4 | 5 | 5 | 69 |
| 3 | 4 | 3 | 4 | 4 | 3 | 3 | 3 | 4 | 3 | 5 | 3 | 4 | 5 | 3 | 54 |
| 3 | 3 | 3 | 3 | 5 | 2 | 4 | 4 | 3 | 4 | 4 | 2 | 4 | 3 | 3 | 50 |
| 3 | 5 | 4 | 4 | 5 | 3 | 4 | 5 | 5 | 4 | 4 | 5 | 5 | 5 | 3 | 64 |
| 5 | 3 | 5 | 4 | 5 | 5 | 4 | 5 | 4 | 5 | 4 | 4 | 4 | 5 | 4 | 66 |
| 4 | 4 | 3 | 3 | 4 | 5 | 2 | 3 | 3 | 4 | 4 | 3 | 3 | 4 | 5 | 54 |
| 3 | 3 | 3 | 4 | 3 | 3 | 3 | 4 | 3 | 3 | 4 | 4 | 4 | 2 | 3 | 49 |
| 5 | 5 | 4 | 5 | 4 | 5 | 4 | 4 | 4 | 5 | 5 | 3 | 5 | 5 | 5 | 68 |
| 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 4 | 3 | 5 | 4 | 5 | 5 | 5 | 71 |
| 5 | 2 | 3 | 4 | 2 | 5 | 4 | 4 | 3 | 3 | 2 | 4 | 5 | 2 | 3 | 51 |

Lampiran 3. Uji Persyaratan Analisis

Uji Validitas

| Correlations | | | | | | | | | | | |
|--------------|---------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| | | x2.1 | x2.2 | x2.3 | x2.4 | x2.5 | x2.6 | x2.7 | x2.8 | x2.9 | Total |
| x2.1 | Pearson Correlation | 1 | .387* | .525** | .323* | .550** | .402* | .521** | .559** | .491** | .741** |
| | Sig. (2-tailed) | | .014 | .001 | .042 | .000 | .010 | .001 | .000 | .001 | .000 |
| | N | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 |
| x2.2 | Pearson Correlation | .387* | 1 | .382* | .533** | .442** | .609** | .442** | .436** | .363* | .727** |
| | Sig. (2-tailed) | .014 | | .015 | .000 | .004 | .000 | .004 | .005 | .021 | .000 |
| | N | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 |
| x2.3 | Pearson Correlation | .525** | .382* | 1 | .270 | .394* | .407** | .564** | .437** | .437** | .696** |
| | Sig. (2-tailed) | .001 | .015 | | .091 | .012 | .009 | .000 | .005 | .005 | .000 |
| | N | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 |
| x2.4 | Pearson Correlation | .323* | .533** | .270 | 1 | .380* | .453** | .298 | .441** | .333* | .629** |
| | Sig. (2-tailed) | .042 | .000 | .091 | | .015 | .003 | .061 | .004 | .035 | .000 |
| | N | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 |
| x2.5 | Pearson Correlation | .550** | .442** | .394* | .380* | 1 | .344* | .475** | .678** | .434** | .734** |
| | Sig. (2-tailed) | .000 | .004 | .012 | .015 | | .030 | .002 | .000 | .005 | .000 |
| | N | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 |
| x2.6 | Pearson Correlation | .402* | .609** | .407** | .453** | .344* | 1 | .407** | .391* | .405** | .707** |
| | Sig. (2-tailed) | .010 | .000 | .009 | .003 | .030 | | .009 | .013 | .010 | .000 |
| | N | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 |
| x2.7 | Pearson Correlation | .521** | .442** | .564** | .298 | .475** | .407** | 1 | .591** | .344* | .727** |
| | Sig. (2-tailed) | .001 | .004 | .000 | .061 | .002 | .009 | | .000 | .030 | .000 |
| | N | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 |
| x2.8 | Pearson Correlation | .559** | .436** | .437** | .441** | .678** | .391* | .591** | 1 | .306 | .737** |
| | Sig. (2-tailed) | .000 | .005 | .005 | .004 | .000 | .013 | .000 | | .055 | .000 |
| | N | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 |
| x2.9 | Pearson Correlation | .491** | .363* | .437** | .333* | .434** | .405** | .344* | .306 | 1 | .663** |

| | | | | | | | | | | | |
|-------|---------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|------|
| | Sig. (2-tailed) | .001 | .021 | .005 | .035 | .005 | .010 | .030 | .055 | | .000 |
| | N | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 |
| Total | Pearson Correlation | .741** | .727** | .696** | .629** | .734** | .707** | .727** | .737** | .663** | 1 |
| | Sig. (2-tailed) | .000 | .000 | .000 | .000 | .000 | .000 | .000 | .000 | .000 | |
| | N | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 |

*. Correlation is significant at the 0.05 level (2-tailed).

**. Correlation is significant at the 0.01 level (2-tailed).

| | | | | | | | | | | | | | | | | | | | | |
|---------------|--------------------------------|---------------|-----------|------------|---------------|------------|----------|----------|------------|------------|-----------------|------------|-----------|-----------|-----------|-----------|-----------|---------------|-----------|-------------|
| x3 .6 | Pears on Correl ation | - .04 1 | .34 8* | .46 1** | .3 90 * | .47 0** | 1 99 | .2 2 | .11 .09 | - 0 | .28 .26 1 | - 7 | .14 0 | .13 7 | .06 3 | .00 6 | .12 7 | - .11 5 | .27 9 | .37 2* |
| | Sig. (2- tailed) | .80 2 | .02 8 | .00 3 | .0 13 | .00 2 | | .0 61 | .49 1 | .57 9 | .08 1 | .10 4 | .36 6 | .42 5 | .69 8 | .96 9 | .43 3 | .47 9 | .08 2 | .01 8 |
| | N | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 |
| x3 .7 | Pears on Correl ation | .17 4 | .21 9 | .22 4 | .0 77 | .30 5 | .29 9 | 1 | .16 1 | .05 8 | .24 5 | .07 3 | .08 3 | .31 0 | .21 6 | .16 0 | .03 6 | .09 6 | .17 7 | .39 5* |
| | Sig. (2- tailed) | .28 2 | .17 4 | .16 4 | .6 36 | .05 6 | .06 1 | | .32 1 | .72 4 | .12 7 | .65 3 | .60 9 | .05 1 | .18 0 | .32 5 | .82 3 | .55 5 | .27 4 | .01 2 |
| | N | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 |
| x3 .8 | Pears on Correl ation | .47 7** | .11 3 | .33 7* | .1 39 | .07 8 | .11 2 | .1 61 | | .15 2 | .35 6* | .06 6 | .34 0* | .26 8 | .29 2 | .22 9 | .13 4 | - 02 | - 00 | .44 0*** |
| | Sig. (2- tailed) | .00 2 | .48 6 | .03 3 | .3 91 | .63 3 | .49 1 | .3 21 | | .35 0 | .02 4 | .68 5 | .03 2 | .09 4 | .06 7 | .15 5 | .41 1 | .86 7 | .99 0 | .00 5 |
| | N | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 |
| x3 .9 | Pears on Correl ation | .30 0 | .32 7* | .03 8 | .3 17 | .11 7 | - .09 | .0 58 | .15 2 | | 1 9* | .36 1** | .59 3* | .34 1 | .28 7 | .27 6* | .33 2 | .20 7** | .58 0 | .28 1** |
| | Sig. (2- tailed) | .06 0 | .04 0 | .81 6 | .0 46 | .47 1 | .57 9 | .7 24 | .35 0 | | .01 9 | .00 0 | .03 0 | .07 9 | .08 4 | .03 4 | .21 0 | .00 0 | .08 0 | .00 0 |
| | N | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 |
| x3 .1 0 | Pears on Correl ation | .34 2* | .33 3* | .28 6 | .3 53 | .27 8 | .28 0 | .2 45 | .35 6* | .36 9* | 1 5 | .20 9* | .36 7* | .33 1* | .36 1 | .24 3 | .34 2* | .41 7** | .32 2* | .66 6*** |
| | Sig. (2- tailed) | .03 1 | .03 6 | .07 3 | .0 26 | .08 3 | .08 1 | .1 27 | .02 4 | .01 9 | | .20 6 | .01 9 | .03 3 | .02 2 | .13 0 | .03 1 | .00 7 | .04 2 | .00 0 |
| | N | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 |
| x3 .1 1 | Pears on Correl ation | .37 3* | .13 9 | .13 9 | .1 09 | .32 9* | - .26 | .0 73 | .06 6 | .59 1** | .20 5 | 1 2 | .19 3 | .25 2 | .45 5* | .36 5* | .29 0 | .54 7** | .24 4 | .53 8*** |

| | | | | | | | | | | | | | | | | | | | | |
|---------------|--------------------------------|------------|------------|------------|----------|------------|-----------|----------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
| x3 .1 7 | Pears on Correl ation | .24 5 | .24 3 | - 00 | .2 89 | .19 7 | - 11 | .0 96 | - 02 | .58 7** | .41 7** | .54 7** | .38 8* | .30 3 | .15 9 | .35 7* | .30 8 | 1 | .26 3 | .54 6** |
| | Sig. (2- tailed) | .12 8 | .13 1 | .97 7 | .0 70 | .22 2 | .47 9 | .5 55 | .86 7 | .00 0 | .00 7 | .00 0 | .01 3 | .05 7 | .32 8 | .02 4 | .05 3 | .10 1 | .00 0 | |
| | N | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | |
| x3 .1 8 | Pears on Correl ation | .07 4 | .24 5 | .11 0 | .2 68 | .37 2* | .27 9 | .1 77 | -. 00 | .28 0 | .32 2* | .24 4 | .41 5** | .38 0* | .44 8** | .46 4** | .46 7** | .26 3 | 1 1 | .60 5** |
| | Sig. (2- tailed) | .64 9 | .12 8 | .49 9 | .0 95 | .01 8 | .08 2 | .2 74 | .99 0 | .08 0 | .04 2 | .12 9 | .00 8 | .01 5 | .00 4 | .00 3 | .00 2 | .10 1 | .00 0 | |
| | N | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | |
| Total | Pears on Correl ation | .54 9** | .53 8** | .52 6** | .3 93 | .54 2** | .37 2* | .3 95 | .44 0** | .56 1** | .66 6** | .53 8** | .60 5** | .63 3** | .61 7** | .57 1** | .53 3** | .54 6** | .60 5** | |
| | Sig. (2- tailed) | .00 0 | .00 0 | .00 0 | .0 12 | .00 0 | .01 8 | .0 12 | .00 5 | .00 0 | |
| | N | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | |

*. Correlation is significant at the 0.05 level (2-tailed).

**. Correlation is significant at the 0.01 level (2-tailed).

| | | Correlations | | | | | | | | | | | | | | | | |
|-----|---------------------|--------------|-----------|----------|-----------|------------|-----------|------------|-----------|-----------|----------|------------|------------|-----------|------------|------------|------------|----------|
| | | Y.1 | Y.2 | Y.3 | Y.4 | Y.5 | Y.6 | Y.7 | Y.8 | Y.9 | Y.10 | Y.11 | Y.12 | Y.13 | Y.14 | Y.15 | Total | |
| Y.1 | Pearson Correlation | 1 9 | .26 4 | .08 4 | .08 3 | .24 5 | .38 8* | .42 8** | .32 4* | .03 4 | .30 1 | .12 7 | .21 8 | .08 0 | .15 5 | .22 8 | .51 1** | |
| | Sig. (2-tailed) | | .09 4 | .60 5 | .61 2 | .12 8 | .01 3 | .00 6 | .04 1 | .83 6 | .05 9 | .43 6 | .17 6 | .62 5 | .33 8 | .15 7 | .00 1 | |
| | N | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | |
| Y.2 | Pearson Correlation | .26 9 | 1 1 | .07 9 | .06 3* | .39 2 | .19 3 | .08 4 | .22 4 | .20 0 | .19 4 | .46 1** | .20 4 | .05 1 | .28 2 | .16 9 | .50 5** | |
| | Sig. (2-tailed) | | .09 4 | | .66 3 | .67 4 | .01 2 | .23 6 | .60 9 | .16 4 | .21 5 | .23 1 | .00 3 | .20 7 | .75 5 | .07 8 | .29 8 | .00 1 |
| | N | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | |
| Y.3 | Pearson Correlation | .08 4 | .07 1 | 1 7 | .08 3 | .21 6 | .23 8 | .15 1 | .21 8 | .16 0 | .23 1 | .08 4* | .35 4** | .49 0 | .31 8** | .42 9** | .54 | |
| | Sig. (2-tailed) | | .60 5 | .66 3 | | .59 3 | .18 8 | .14 2 | .33 1 | .19 1 | .30 0 | .15 3 | .62 0 | .02 5 | .00 1 | .05 1 | .00 6 | .00 0 |
| | N | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | |
| Y.4 | Pearson Correlation | .08 3 | .06 9 | .08 7 | 1 . | -. 02 | .01 5 | .26 3 | .23 0 | .38 7* | .00 4 | .38 7* | .43 9** | .16 1 | .15 9 | .26 1 | .44 3** | |
| | Sig. (2-tailed) | | .61 2 | .67 4 | .59 3 | | .86 3 | .92 5 | .10 1 | .15 3 | .01 4 | .97 9 | .01 4 | .00 5 | .32 2 | .32 9 | .10 4 | .00 4 |
| | N | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | |
| Y.5 | Pearson Correlation | .24 5 | .39 3* | .21 3 | -. 02 | 1 8 | .15 6 | .41 8** | .24 7 | .13 3 | .29 6 | .31 1 | .26 6 | -. .03 | .53 1 | .21 3** | .57 6 | .9** |
| | Sig. (2-tailed) | | .12 8 | .01 2 | .18 8 | .86 3 | | .33 7 | .00 7 | .12 4 | .41 3 | .06 4 | .05 1 | .09 7 | .84 9 | .00 0 | .18 1 | .00 0 |
| | N | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | |
| Y.6 | Pearson Correlation | .38 8* | .19 2 | .23 6 | .01 5 | .15 6 | 1 4 | .16 2 | .08 9 | -. 16 | .21 0 | -. .17 | .32 7* | .14 7 | .22 1 | .30 7 | .42 3** | |
| | Sig. (2-tailed) | | .01 3 | .23 6 | .14 2 | .92 5 | .33 7 | | .31 2 | .61 7 | .29 7 | .19 3 | .28 1 | .04 0 | .36 6 | .17 1 | .05 4 | .00 6 |
| | N | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | |
| Y.7 | Pearson Correlation | .42 8** | .08 3 | .15 8 | .26 3 | .41 8** | .16 4 | 1 3* | .38 5 | .08 5 | .03 5 | .10 3 | .39 4* | .18 3 | .18 6 | -. .01 | .49 2** | |

| | | | | | | | | | | | | | | | | | |
|------|---------------------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|
| | Sig. (2-tailed) | .00 | .60 | .33 | .10 | .00 | .31 | | .01 | .60 | .82 | .52 | .01 | .25 | .25 | .94 | .00 |
| | N | 6 | 9 | 1 | 1 | 7 | 2 | | 5 | 2 | 8 | 7 | 2 | 8 | 1 | 2 | 1 |
| | | 40 | 40 | 40 | 40 | 40 | 40 | | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 |
| Y.8 | Pearson Correlation | .32 | .22 | .21 | .23 | .24 | .08 | .38 | 1 | - | .08 | .26 | .31 | .38 | - | .23 | .48 |
| | | 4* | 4 | 1 | 0 | 7 | 2 | 3* | | .09 | 8 | 6 | 2 | 4* | .03 | 7 | 8** |
| | Sig. (2-tailed) | .04 | .16 | .19 | .15 | .12 | .61 | .01 | | .54 | .58 | .09 | .05 | .01 | .81 | .14 | .00 |
| | N | 1 | 4 | 1 | 3 | 4 | 7 | 5 | | 7 | 7 | 7 | 0 | 4 | 5 | 1 | 1 |
| | | 40 | 40 | 40 | 40 | 40 | 40 | | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 |
| Y.9 | Pearson Correlation | .03 | .20 | .16 | .38 | .13 | - | .08 | - | 1 | .21 | .24 | .38 | - | .49 | .21 | .39 |
| | | 4 | 0 | 8 | 7* | 3 | .16 | 5 | .09 | | 7 | 9 | 8* | .21 | 9** | 4 | 7* |
| | Sig. (2-tailed) | .83 | .21 | .30 | .01 | .41 | .29 | .60 | .54 | | .17 | .12 | .01 | .17 | .00 | .18 | .01 |
| | N | 6 | 5 | 0 | 4 | 3 | 7 | 2 | 7 | | 9 | 2 | 3 | 6 | 1 | 5 | 1 |
| | | 40 | 40 | 40 | 40 | 40 | 40 | | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 |
| Y.10 | Pearson Correlation | .30 | .19 | .23 | .00 | .29 | .21 | .03 | .08 | .21 | 1 | .12 | .24 | .04 | .46 | .37 | .50 |
| | | 1 | 4 | 0 | 4 | 6 | 0 | 5 | 8 | 7 | | 5 | 5 | 1 | 6** | 1* | 9** |
| | Sig. (2-tailed) | .05 | .23 | .15 | .97 | .06 | .19 | .82 | .58 | .17 | | .44 | .12 | .80 | .00 | .01 | .00 |
| | N | 9 | 1 | 3 | 9 | 4 | 3 | 8 | 7 | 9 | | 3 | 7 | 0 | 2 | 8 | 1 |
| | | 40 | 40 | 40 | 40 | 40 | 40 | | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 |
| Y.11 | Pearson Correlation | .12 | .46 | .08 | .38 | .31 | - | .10 | .26 | .24 | .12 | 1 | .08 | .23 | .36 | .25 | .50 |
| | | 7 | 1** | 1 | 7* | 1 | .17 | 3 | 6 | 9 | 5 | | 4 | 7 | 9* | 6 | 0** |
| | Sig. (2-tailed) | .43 | .00 | .62 | .01 | .05 | .28 | .52 | .09 | .12 | .44 | | .60 | .14 | .01 | .11 | .00 |
| | N | 6 | 3 | 0 | 4 | 1 | 1 | 7 | 7 | 2 | 3 | | 8 | 1 | 9 | 1 | 1 |
| | | 40 | 40 | 40 | 40 | 40 | 40 | | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 |
| Y.12 | Pearson Correlation | .21 | .20 | .35 | .43 | .26 | .32 | .39 | .31 | .38 | .24 | .08 | 1 | .16 | .33 | .22 | .64 |
| | | 8 | 4 | 4* | 9** | 6 | 7* | 4* | 2 | 8* | 5 | 4 | | 0 | 0* | 5 | 1** |
| | Sig. (2-tailed) | .17 | .20 | .02 | .00 | .09 | .04 | .01 | .05 | .01 | .12 | .60 | | .32 | .03 | .16 | .00 |
| | N | 6 | 7 | 5 | 5 | 7 | 0 | 2 | 0 | 3 | 7 | 8 | | 3 | 8 | 3 | 0 |
| | | 40 | 40 | 40 | 40 | 40 | 40 | | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 |
| Y.13 | Pearson Correlation | .08 | .05 | .49 | .16 | - | .14 | .18 | .38 | - | .04 | .23 | .16 | 1 | .03 | .10 | .36 |
| | | 0 | 1 | 4** | 1 | .03 | 7 | 3 | 4* | .21 | 1 | 7 | 0 | | 7 | 1 | 8* |
| | Sig. (2-tailed) | .62 | .75 | .00 | .32 | .84 | .36 | .25 | .01 | .17 | .80 | .14 | .32 | | .82 | .53 | .02 |
| | N | 5 | 5 | 1 | 2 | 9 | 6 | 8 | 4 | 6 | 0 | 1 | 3 | | 0 | 5 | 0 |
| | | 40 | 40 | 40 | 40 | 40 | 40 | | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 |
| Y.14 | Pearson Correlation | .15 | .28 | .31 | .15 | .53 | .22 | .18 | - | .49 | .46 | .36 | .33 | .03 | 1 | .36 | .65 |
| | | 5 | 2 | 0 | 9 | 3** | 1 | 6 | .03 | 9** | 6** | 9* | 0* | 7 | | 7* | 2** |
| | Sig. (2-tailed) | .33 | .07 | .05 | .32 | .00 | .17 | .25 | .81 | .00 | .00 | .01 | .03 | .82 | | .02 | .00 |
| | N | 8 | 8 | 1 | 9 | 0 | 1 | 1 | 5 | 1 | 2 | 9 | 8 | 0 | | 0 | 0 |

| | N | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 |
|----------|---------------------|------------|------------|------------|------------|------------|------------|------------|------------|-----------|------------|------------|------------|-----------|------------|------------|------------|----|
| Y.1 5 | Pearson Correlation | .22 8 | .16 9 | .42 8** | .26 1 | .21 6 | .30 7 | - .01 | .23 2 | .21 4 | .37 1* | .25 6 | .22 5 | .10 1 | .36 7* | 1 | .58 3** | |
| | Sig. (2-tailed) | .15 7 | .29 8 | .00 6 | .10 4 | .18 1 | .05 4 | .94 2 | .14 1 | .18 5 | .01 8 | .11 1 | .16 3 | .53 5 | .02 0 | | .00 0 | |
| | N | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | |
| Total | Pearson Correlation | .51 1** | .50 5** | .54 9** | .44 3** | .57 9** | .42 3** | .49 2** | .48 8** | .39 7* | .50 9** | .50 0** | .64 1** | .36 8* | .65 2** | .58 3** | 1 | |
| | Sig. (2-tailed) | .00 1 | .00 1 | .00 0 | .00 4 | .00 0 | .00 6 | .00 1 | .00 1 | .01 1 | .00 1 | .00 1 | .00 0 | .02 0 | .00 0 | .00 0 | | |
| | N | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | |

*. Correlation is significant at the 0.05 level (2-tailed).

**. Correlation is significant at the 0.01 level (2-tailed).

Lampiran 4 Uji Reliabilitas

Variabel Stres Kerja (X1)

| Reliability Statistics | |
|-------------------------------|------------|
| Cronbach's Alpha | N of Items |
| .932 | 12 |

Variabel Beban Kerja (X2)

| Reliability Statistics | |
|-------------------------------|------------|
| Cronbach's Alpha | N of Items |
| .871 | 9 |

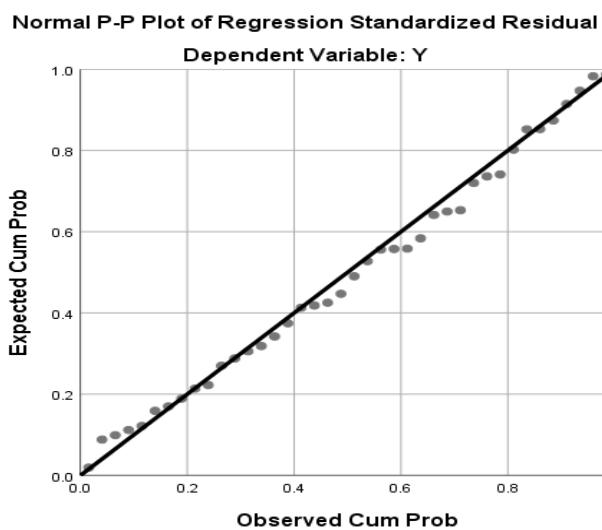
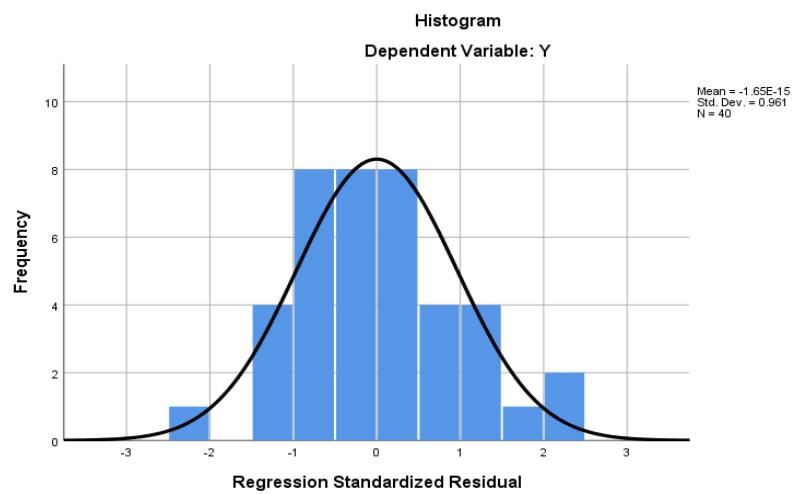
Variabel Motivasi Kerja (X3)

| Reliability Statistics | |
|-------------------------------|------------|
| Cronbach's Alpha | N of Items |
| .852 | 18 |
| | |

Variabel Kinerja Karyawan (Y)

| Reliability Statistics | |
|------------------------|------------|
| Cronbach's Alpha | N of Items |
| .797 | 15 |

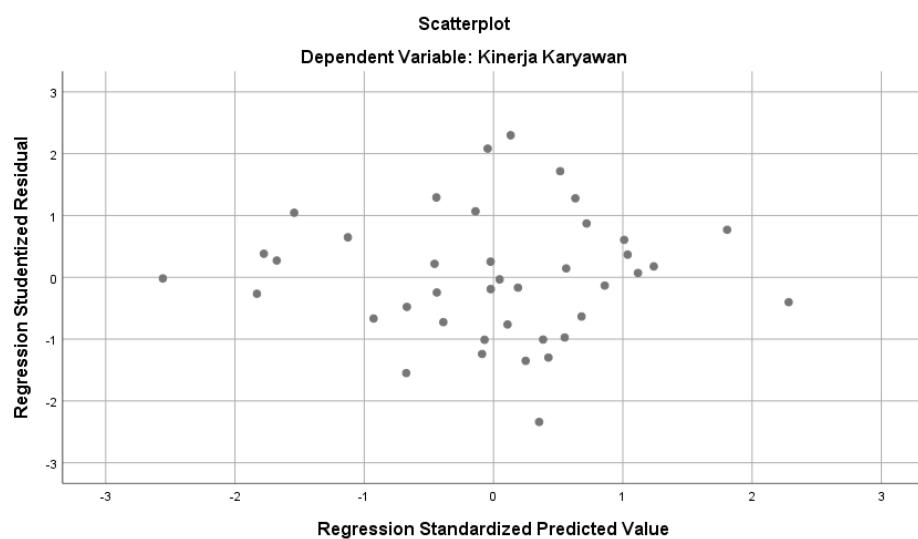
Lampiran 5. Normalitas Data



One-Sample Kolmogorov-Smirnov Test

| | | Unstandardized Residual |
|----------------------------------|----------------|-------------------------|
| N | | 40 |
| Normal Parameters ^{a,b} | Mean | .0000000 |
| | Std. Deviation | 4.55593485 |
| Most Extreme Differences | Absolute | .066 |
| | Positive | .066 |
| | Negative | -.055 |
| Test Statistic | | .066 |
| Asymp. Sig. (2-tailed) | | .200c,d |

Lampiran 6. Uji Heteroskedastisitas



Lampiran 7 Analisis Regresi Linier Berganda

Hasil Uji Regresi Linier Berganda

| Model | | Coefficients ^a | | | | |
|-------|------------|-----------------------------|-------|---------------------------|--------|-------|
| | | Unstandardized Coefficients | | Standardized Coefficients | t | |
| 1 | (Constant) | 42,109 | 8,427 | | 4,986 | 0,000 |
| | Total_x1 | 0,286 | 0,084 | 0,427 | 3,406 | 0,002 |
| | Total_x2 | -0,486 | 0,138 | -0,439 | -3,514 | 0,001 |
| | Total_x3 | 0,328 | 0,86 | 0,477 | 3,833 | 0,000 |

Lampiran 8. Uji Hipotesis

1. Uji t (parsial)

| Model | | Coefficients ^a | | | |
|-------|------------|-----------------------------|-------|---------------------------|--------|
| | | Unstandardized Coefficients | | Standardized Coefficients | t |
| 1 | (Constant) | 42,109 | 8,427 | | 4,986 |
| | Total_x1 | 0,286 | 0,084 | 0,427 | 3,406 |
| | Total_x2 | -0,486 | 0,138 | -0,439 | -3,514 |
| | Total_x3 | 0,328 | 0,86 | 0,477 | 3,833 |

2. Uji F (simultan)

| ANOVA ^a | | | | | | |
|--------------------|------------|----------------|----|-------------|--------|-------|
| Model | | Sum of Squares | Df | Mean Square | F | |
| 1 | Regression | 684,395 | 3 | 228,132 | 10,145 | ,000b |
| | Residual | 809,505 | 36 | 22,486 | | |
| | Total | 1439,90 | 39 | | | |

Lampiran 9. Tabel Uji T

| df=(n-k) | $\alpha = 0.05$ | $\alpha = 0.025$ |
|----------|-----------------|------------------|
| 1 | 6,314 | 12,706 |
| 2 | 2,920 | 4,303 |
| 3 | 2,353 | 3,182 |
| 4 | 2,132 | 2,776 |
| 5 | 2,015 | 2,571 |
| 6 | 1,943 | 2,447 |
| 7 | 1,895 | 2,365 |
| 8 | 1,860 | 2,306 |
| 9 | 1,833 | 2,262 |
| 10 | 1,812 | 2,228 |
| 11 | 1,796 | 2,201 |
| 12 | 1,782 | 2,179 |
| 13 | 1,771 | 2,160 |
| 14 | 1,761 | 2,145 |
| 15 | 1,753 | 2,131 |
| 16 | 1,746 | 2,120 |
| 17 | 1,740 | 2,110 |
| 18 | 1,734 | 2,101 |
| 19 | 1,729 | 2,093 |
| 20 | 1,725 | 2,086 |
| 21 | 1,721 | 2,080 |
| 22 | 1,717 | 2,074 |
| 23 | 1,714 | 2,069 |
| 24 | 1,711 | 2,064 |
| 25 | 1,708 | 2,060 |
| 26 | 1,706 | 2,056 |
| 27 | 1,703 | 2,052 |
| 28 | 1,701 | 2,048 |
| 29 | 1,699 | 2,045 |
| 30 | 1,697 | 2,042 |
| 31 | 1,696 | 2,040 |
| 32 | 1,694 | 2,037 |
| 33 | 1,692 | 2,035 |
| 34 | 1,691 | 2,032 |
| 35 | 1,690 | 2,030 |
| 36 | 1,688 | 2,028 |
| 37 | 1,687 | 2,026 |
| 38 | 1,686 | 2,024 |
| 39 | 1,685 | 2,023 |
| 40 | 1,684 | 2,021 |
| 41 | 1,683 | 2,020 |

Lampiran 10. Tabel Uji F

| $\alpha = 0,05$ | $df_1 = (k-1)$ | | | | | | | |
|------------------|----------------|---------|---------|---------|---------|---------|---------|---------|
| $df_2 = (n-k-1)$ | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 |
| 1 | 161,448 | 199,500 | 215,707 | 224,583 | 230,162 | 233,986 | 236,768 | 238,883 |
| 2 | 18,513 | 19,000 | 19,164 | 19,247 | 19,296 | 19,330 | 19,353 | 19,371 |
| 3 | 10,128 | 9,552 | 9,277 | 9,117 | 9,013 | 8,941 | 8,887 | 8,845 |
| 4 | 7,709 | 6,944 | 6,591 | 6,388 | 6,256 | 6,163 | 6,094 | 6,041 |
| 5 | 6,608 | 5,786 | 5,409 | 5,192 | 5,050 | 4,950 | 4,876 | 4,818 |
| 6 | 5,987 | 5,143 | 4,757 | 4,534 | 4,387 | 4,284 | 4,207 | 4,147 |
| 7 | 5,591 | 4,737 | 4,347 | 4,120 | 3,972 | 3,866 | 3,787 | 3,726 |
| 8 | 5,318 | 4,459 | 4,066 | 3,838 | 3,687 | 3,581 | 3,500 | 3,438 |
| 9 | 5,117 | 4,256 | 3,863 | 3,633 | 3,482 | 3,374 | 3,293 | 3,230 |
| 10 | 4,965 | 4,103 | 3,708 | 3,478 | 3,326 | 3,217 | 3,135 | 3,072 |
| 11 | 4,844 | 3,982 | 3,587 | 3,357 | 3,204 | 3,095 | 3,012 | 2,948 |
| 12 | 4,747 | 3,885 | 3,490 | 3,259 | 3,106 | 2,996 | 2,913 | 2,849 |
| 13 | 4,667 | 3,806 | 3,411 | 3,179 | 3,025 | 2,915 | 2,832 | 2,767 |
| 14 | 4,600 | 3,739 | 3,344 | 3,112 | 2,958 | 2,848 | 2,764 | 2,699 |
| 15 | 4,543 | 3,682 | 3,287 | 3,056 | 2,901 | 2,790 | 2,707 | 2,641 |
| 16 | 4,494 | 3,634 | 3,239 | 3,007 | 2,852 | 2,741 | 2,657 | 2,591 |
| 17 | 4,451 | 3,592 | 3,197 | 2,965 | 2,810 | 2,699 | 2,614 | 2,548 |
| 18 | 4,414 | 3,555 | 3,160 | 2,928 | 2,773 | 2,661 | 2,577 | 2,510 |
| 19 | 4,381 | 3,522 | 3,127 | 2,895 | 2,740 | 2,628 | 2,544 | 2,477 |
| 20 | 4,351 | 3,493 | 3,098 | 2,866 | 2,711 | 2,599 | 2,514 | 2,447 |
| 21 | 4,325 | 3,467 | 3,072 | 2,840 | 2,685 | 2,573 | 2,488 | 2,420 |
| 22 | 4,301 | 3,443 | 3,049 | 2,817 | 2,661 | 2,549 | 2,464 | 2,397 |
| 23 | 4,279 | 3,422 | 3,028 | 2,796 | 2,640 | 2,528 | 2,442 | 2,375 |
| 24 | 4,260 | 3,403 | 3,009 | 2,776 | 2,621 | 2,508 | 2,423 | 2,355 |
| 25 | 4,242 | 3,385 | 2,991 | 2,759 | 2,603 | 2,490 | 2,405 | 2,337 |
| 26 | 4,225 | 3,369 | 2,975 | 2,743 | 2,587 | 2,474 | 2,388 | 2,321 |
| 27 | 4,210 | 3,354 | 2,960 | 2,728 | 2,572 | 2,459 | 2,373 | 2,305 |
| 28 | 4,196 | 3,340 | 2,947 | 2,714 | 2,558 | 2,445 | 2,359 | 2,291 |
| 29 | 4,183 | 3,328 | 2,934 | 2,701 | 2,545 | 2,432 | 2,346 | 2,278 |
| 30 | 4,171 | 3,316 | 2,922 | 2,690 | 2,534 | 2,421 | 2,334 | 2,266 |
| 31 | 4,160 | 3,305 | 2,911 | 2,679 | 2,523 | 2,409 | 2,323 | 2,255 |
| 32 | 4,149 | 3,295 | 2,901 | 2,668 | 2,512 | 2,399 | 2,313 | 2,244 |
| 33 | 4,139 | 3,285 | 2,892 | 2,659 | 2,503 | 2,389 | 2,303 | 2,235 |
| 34 | 4,130 | 3,276 | 2,883 | 2,650 | 2,494 | 2,380 | 2,294 | 2,225 |
| 35 | 4,121 | 3,267 | 2,874 | 2,641 | 2,485 | 2,372 | 2,285 | 2,217 |
| 36 | 4,113 | 3,259 | 2,866 | 2,634 | 2,477 | 2,364 | 2,277 | 2,209 |

| | | | | | | | | |
|----|-------|-------|-------|-------|-------|-------|-------|-------|
| 37 | 4,105 | 3,252 | 2,859 | 2,626 | 2,470 | 2,356 | 2,270 | 2,201 |
| 38 | 4,098 | 3,245 | 2,852 | 2,619 | 2,463 | 2,349 | 2,262 | 2,194 |
| 39 | 4,091 | 3,238 | 2,845 | 2,612 | 2,456 | 2,342 | 2,255 | 2,187 |
| 40 | 4,085 | 3,232 | 2,839 | 2,606 | 2,449 | 2,336 | 2,249 | 2,180 |
| 41 | 4,079 | 3,226 | 2,833 | 2,600 | 2,443 | 2,330 | 2,243 | 2,174 |
| 42 | 4,073 | 3,220 | 2,827 | 2,594 | 2,438 | 2,324 | 2,237 | 2,168 |
| 43 | 4,067 | 3,214 | 2,822 | 2,589 | 2,432 | 2,318 | 2,232 | 2,163 |
| 44 | 4,062 | 3,209 | 2,816 | 2,584 | 2,427 | 2,313 | 2,226 | 2,157 |
| 45 | 4,057 | 3,204 | 2,812 | 2,579 | 2,422 | 2,308 | 2,221 | 2,152 |
| 46 | 4,052 | 3,200 | 2,807 | 2,574 | 2,417 | 2,304 | 2,216 | 2,147 |
| 47 | 4,047 | 3,195 | 2,802 | 2,570 | 2,413 | 2,299 | 2,212 | 2,143 |
| 48 | 4,043 | 3,191 | 2,798 | 2,565 | 2,409 | 2,295 | 2,207 | 2,138 |
| 49 | 4,038 | 3,187 | 2,794 | 2,561 | 2,404 | 2,290 | 2,203 | 2,134 |
| 50 | 4,034 | 3,183 | 2,790 | 2,557 | 2,400 | 2,286 | 2,199 | 2,130 |