

LAMPIRAN

Lampiran 1

Kuesioner penelitian

PENGARUH KOMPENSASI FINANSIAL, DISIPLIN KERJA DAN MOTIVASI KERJA TERHADAP KINERJA KARYAWAN DI RENY SWALAYAN-KU BRATANG GEDE KOTA SURABAYA

Yth Bapak/ Ibu, Saudara/ i

Di Tempat

Dengan Hormat, bersama ini saya Fenansius Thomas Sarkol mahasiswa program studi manajemen fakultas ekonomi dan bisnis Universitas 17 Agustus 1945 Surabaya, pada saat ini sedang dalam proses pengerjaan skripsi saya yang berjudul: “Pengaruh Kompensasi Finansial, Disiplin Kerja dan Motivasi Kerja Terhadap Kinerja Karyawan di Reny Swalayan-Ku Bratang Gede Kota Surabaya” untuk itu saya memohon kesediaan Bapak/ Ibu/ Saudara/ i untuk meluangkan sedikit waktu guna mengisi kuesioner Ini.

Tujuan kuesioner ini semata-mata untuk kepentingan ilmiah, Oleh karena itu jawaban yang Bapak/ Ibu/ Saudara/ i berikan sangat mendukung selesainya studi saya. Kuesioner ini tidak berkaitan dengan status atau kedudukan Bapak/ Ibu/ Saudara/ i dalam perusahaan. Maka itu, mohon jawaban dipilih sesuai keadaan yang sebenarnya. Saya mengapresiasi dan menyampaikan terima kasih atas kerja sama dan bantuan yang telah Bapak /Ibu/ Saudara/ I berikan.

Hormat Saya

Fenansius Thomas Sarkol

PERNYATAAN

1) Kompensasi Finansial (X1)

| No | Pernyataan | SS | S | N | TS | STS |
|-------------|--|----|---|---|----|-----|
| X1.1 | Gaji | | | | | |
| 1 | Saya menerima gaji sesuai dengan standar gaji karyawan. | | | | | |
| 2 | Besarnya gaji yang Saya terima cukup untuk memenuhi kebutuhan hidup saya. | | | | | |
| X1.2 | Upah | | | | | |
| 1 | Saya menerima upah sesuai dengan pekerjaan yang saya kerjakan. | | | | | |
| 2 | Besarnya upah yang saya terima cukup untuk memenuhi kebutuhan hidup saya. | | | | | |
| X1.3 | Insentif | | | | | |
| 1 | Perusahaan memberikan insentif kepada karyawan secara adil. | | | | | |
| 2 | Insentif yang Saya terima dari perusahaan sesuai dengan pencapaian kerja selama ini. | | | | | |
| X1.4 | Asuransi Kesehatan | | | | | |
| 1 | Perusahaan memberikan asuransi kesehatan kepada Saya. | | | | | |
| 2 | Saya merasa aman dengan adanya asuransi yang diberikan. | | | | | |

2) Disiplin Kerja (X2)

| No | Pernyataan | SS | S | N | TS | STS |
|-------------|---|----|---|---|----|-----|
| X2.1 | Taat terhadap Aturan Waktu | | | | | |
| 1 | Saya selalu hadir tepat waktu saat jam masuk kerja sesuai yang ditetapkan oleh perusahaan. | | | | | |
| 2 | Saya menggunakan waktu istirahat sesuai dengan waktu istirahat yang ditetapkan oleh perusahaan. | | | | | |
| 3 | Saya selalu pulang kerja sesuai dengan waktu pulang yang ditetapkan oleh perusahaan. | | | | | |
| X2.2 | Taat terhadap Aturan Perusahaan | | | | | |
| 1 | Saya selalu berpakaian sesuai dengan peraturan perusahaan. | | | | | |
| 2 | Saya selalu bersikap sopan selama bekerja di perusahaan. | | | | | |
| 3 | Saya selalu mematuhi aturan bekerja selama di perusahaan. | | | | | |
| X2.3 | Taat terhadap Aturan Perilaku Dalam Pekerjaan | | | | | |
| 1 | Saya selalu berperilaku baik dalam pekerjaan yang dikerjakan. | | | | | |
| 2 | Saya selalu bertanggung jawab atas pekerjaan yang dikerjakan. | | | | | |
| 3 | Pekerjaan Saya sesuai dengan kemampuan saya. | | | | | |
| X2.4 | Taat Terhadap Aturan Lainnya | | | | | |
| 1 | Saya selalu menaati norma-norma yang berlaku dalam perusahaan | | | | | |

Motivasi Kerja (X3)

| No | Pernyataan | SS | S | N | TS | STS |
|-------------|--|----|---|---|----|-----|
| X3.1 | Kebutuhan Fisiologis | | | | | |
| 1 | Saya bekerja di perusahaan untuk memenuhi kebutuhan setiap hari | | | | | |
| 2 | Saya bekerja di perusahaan untuk memperoleh penghasilan tambahan | | | | | |
| X3.2 | Kebutuhan Keamanan | | | | | |
| 1 | Saya merasa tenang dalam bekerja karena karena perusahaan memberikan jaminan keamanan | | | | | |
| 2 | Perlindungan dalam menjalankan kerja di perusahaan ini diperhatikan dengan baik | | | | | |
| X3.3 | Kebutuhan Sosial | | | | | |
| 1 | Saya bersosialisasi dengan sesama rekan-rekan kerja di perusahaan | | | | | |
| 2 | Hubungan kerja Saya dengan sesama rekan kerja terjalin harmonis | | | | | |
| X3.4 | Kebutuhan Harga Diri | | | | | |
| 1 | Saya memperoleh penghargaan dari perusahaan atas prestasi kerja | | | | | |
| 2 | Saya merasa senang bila pengabdian Saya selama bekerja di perusahaan ini di akui oleh perusahaan | | | | | |
| X3.5 | Kebutuhan Aktualisasi Diri | | | | | |
| 1 | Saya bertanggung jawab atas setiap tugas yang diberikan oleh perusahaan | | | | | |
| 2 | Saya merasa bebas dari segala tekanan dalam pekerjaan yang saya lakukan. | | | | | |

3. Kinerja Karyawan (Y)

| No | Pernyataan | SS | S | N | TS | STS |
|-------------|--|----|---|---|----|-----|
| Y1.1 | Kualitas | | | | | |
| 1 | Saya selalu menyelesaikan pekerjaan/ melayani para pelanggan dengan baik | | | | | |
| 2 | Saya selalu melakukan pekerjaan saya sesuai dengan prosedur yang ditetapkan | | | | | |
| Y1.2 | Kuantitas | | | | | |
| 1 | Saya selalu menyelesaikan pekerjaan sesuai dengan target perusahaan | | | | | |
| 2 | Saya tidak pernah mengabaikan target yang telah ditentukan perusahaan | | | | | |
| Y1.3 | Waktu | | | | | |
| 1 | Saya selalu menyelesaikan pekerjaan tepat waktu | | | | | |
| 2 | Saya bertindak cepat dalam mengambil keputusan | | | | | |
| Y1.4 | Penekanan Biaya | | | | | |
| 1 | Saya selalu bekerja dengan menekan pengeluaran biaya yang tidak perlu | | | | | |
| 2 | Saya tidak pernah mengabaikan peraturan yang telah ditetapkan oleh perusahaan terkait dengan efisiensi biaya | | | | | |
| Y1.5 | Pengawasan | | | | | |
| 1 | Saya selalu jujur dalam melakukan pekerjaan saya meski tanpa pengawasan | | | | | |
| 2 | Saya selalu bersemangat mengerjakan pekerjaan saya meski tanpa pengawasan | | | | | |
| Y1.6 | Hubungan Antar Karyawan | | | | | |
| 1 | Saya mampu bekerja sama dengan rekan saya dalam menyelesaikan pekerjaan yang harus dilakukan bersama | | | | | |
| 2 | Hubungan antara karyawan di perusahaan ini terjaga dengan baik | | | | | |

Lampiran 2

Jawaban Responden

Kompensasi Finansial (X1)

| NO Responden | Kompensasi Finansial (X1) | | | | | | | | Total |
|-----------------|---------------------------|---|------|---|------|---|------|---|-------|
| | X1.1 | | X1.2 | | X1.3 | | X1.4 | | |
| | 1 | 2 | 1 | 2 | 1 | 2 | 1 | 2 | |
| 1 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 4 | 39 |
| 2 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 4 | 39 |
| 3 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 40 |
| 4 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 40 |
| 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 40 |
| 6 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 40 |
| 7 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 40 |
| 8 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 3 | 38 |
| 9 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 40 |
| 10 | 4 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 39 |
| 11 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 40 |
| 12 | 5 | 5 | 5 | 5 | 5 | 4 | 5 | 5 | 39 |
| 13 | 5 | 4 | 3 | 3 | 5 | 5 | 5 | 5 | 35 |
| 14 | 5 | 5 | 5 | 5 | 4 | 4 | 4 | 4 | 36 |
| 15 | 5 | 4 | 5 | 5 | 5 | 4 | 5 | 5 | 38 |
| 16 | 4 | 4 | 5 | 4 | 4 | 4 | 5 | 5 | 35 |
| 17 | 4 | 4 | 5 | 5 | 4 | 4 | 4 | 4 | 34 |
| 18 | 2 | 4 | 5 | 3 | 3 | 4 | 5 | 5 | 31 |
| 19 | 4 | 3 | 3 | 5 | 5 | 3 | 5 | 5 | 33 |
| 20 | 4 | 3 | 4 | 5 | 4 | 4 | 3 | 4 | 31 |
| 21 | 3 | 4 | 4 | 5 | 4 | 5 | 5 | 5 | 35 |
| 22 | 4 | 5 | 4 | 4 | 5 | 4 | 3 | 5 | 34 |
| 23 | 5 | 5 | 4 | 5 | 4 | 4 | 4 | 4 | 35 |
| 24 | 4 | 5 | 4 | 4 | 5 | 4 | 4 | 4 | 34 |

| | | | | | | | | | |
|----|---|---|---|---|---|---|---|---|----|
| 25 | 4 | 4 | 4 | 4 | 4 | 5 | 5 | 4 | 34 |
| 26 | 5 | 4 | 4 | 4 | 5 | 4 | 4 | 4 | 34 |
| 27 | 5 | 4 | 5 | 4 | 4 | 3 | 5 | 4 | 34 |
| 28 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 32 |
| 29 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 32 |
| 30 | 5 | 4 | 3 | 5 | 4 | 5 | 4 | 5 | 35 |
| 31 | 3 | 4 | 5 | 4 | 4 | 5 | 3 | 5 | 33 |
| 32 | 4 | 4 | 4 | 5 | 5 | 4 | 3 | 4 | 33 |
| 33 | 4 | 5 | 4 | 5 | 5 | 4 | 4 | 4 | 35 |
| 34 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 40 |
| 35 | 5 | 5 | 4 | 5 | 2 | 5 | 3 | 3 | 32 |
| 36 | 5 | 3 | 3 | 3 | 5 | 5 | 5 | 5 | 34 |
| 37 | 5 | 5 | 4 | 5 | 3 | 3 | 3 | 3 | 31 |
| 38 | 5 | 3 | 5 | 3 | 3 | 3 | 5 | 5 | 32 |
| 39 | 5 | 5 | 5 | 5 | 4 | 4 | 4 | 4 | 36 |
| 40 | 5 | 4 | 3 | 4 | 3 | 5 | 3 | 5 | 32 |
| 41 | 5 | 1 | 3 | 5 | 4 | 5 | 5 | 5 | 33 |
| 42 | 5 | 4 | 5 | 4 | 4 | 5 | 5 | 5 | 37 |
| 43 | 3 | 3 | 3 | 4 | 4 | 3 | 5 | 3 | 28 |
| 44 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 40 |
| 45 | 5 | 5 | 3 | 5 | 4 | 5 | 5 | 5 | 37 |
| 46 | 5 | 3 | 5 | 3 | 3 | 5 | 5 | 5 | 34 |
| 47 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 40 |
| 48 | 5 | 1 | 3 | 4 | 3 | 3 | 5 | 5 | 29 |
| 49 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 32 |
| 50 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 40 |
| 51 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 32 |
| 52 | 5 | 5 | 5 | 4 | 4 | 4 | 4 | 4 | 35 |
| 53 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 32 |
| 54 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 32 |
| 55 | 5 | 4 | 4 | 4 | 4 | 5 | 5 | 5 | 36 |
| 56 | 5 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 33 |
| 57 | 5 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 33 |
| 58 | 5 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 33 |
| 59 | 5 | 5 | 5 | 4 | 4 | 4 | 5 | 5 | 37 |
| 60 | 5 | 4 | 4 | 4 | 4 | 4 | 4 | 3 | 32 |

| | | | | | | | | | | |
|-----|---|---|---|---|---|---|---|---|---|---|
| 90 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 |
| 91 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 4 | 5 |
| 92 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 |
| 93 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 |
| 94 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 |
| 95 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 |
| 96 | 3 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 |
| 97 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 |
| 98 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 |
| 99 | 3 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 |
| 100 | 3 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 |
| 101 | 3 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 |
| 102 | 3 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 |
| 103 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 |
| 104 | 3 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 |
| 105 | 3 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 |
| 106 | 3 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 |
| 107 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 |
| 108 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 4 | 5 |

Motivasi Kerja X (3)

| NO Responden | Motivasi Kerja (X3) | | | | | | | | | | Total |
|-----------------|---------------------|---|------|---|------|---|------|---|------|---|-------|
| | X3.1 | | X3.2 | | X3.3 | | X3.4 | | X3.5 | | |
| | 1 | 2 | 1 | 2 | 1 | 2 | 1 | 2 | 1 | 2 | |
| 1 | 2 | 5 | 3 | 4 | 2 | 3 | 2 | 5 | 5 | 3 | 34 |
| 2 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 30 |
| 3 | 5 | 5 | 1 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 46 |
| 4 | 3 | 4 | 1 | 5 | 3 | 3 | 2 | 5 | 3 | 3 | 32 |
| 5 | 5 | 5 | 1 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 39 |
| 6 | 5 | 4 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 49 |
| 7 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 30 |
| 8 | 4 | 4 | 5 | 3 | 4 | 5 | 4 | 4 | 4 | 3 | 40 |
| 9 | 4 | 4 | 5 | 4 | 4 | 4 | 3 | 4 | 4 | 4 | 40 |

| | | | | | | | | | | | |
|-----|---|---|---|---|---|---|---|---|---|---|----|
| 82 | 5 | 5 | 5 | 5 | 5 | 3 | 2 | 5 | 5 | 1 | 41 |
| 83 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 3 | 48 |
| 84 | 4 | 5 | 4 | 5 | 4 | 5 | 4 | 5 | 5 | 2 | 43 |
| 85 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 50 |
| 86 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 50 |
| 87 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 50 |
| 88 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 3 | 48 |
| 89 | 5 | 5 | 3 | 5 | 4 | 5 | 3 | 5 | 5 | 3 | 43 |
| 90 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 3 | 48 |
| 91 | 5 | 5 | 3 | 5 | 5 | 5 | 3 | 5 | 5 | 3 | 44 |
| 92 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 3 | 48 |
| 93 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 50 |
| 94 | 5 | 5 | 5 | 5 | 3 | 3 | 3 | 5 | 5 | 3 | 42 |
| 95 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 3 | 48 |
| 96 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 50 |
| 97 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 3 | 48 |
| 98 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 50 |
| 99 | 5 | 5 | 5 | 5 | 5 | 3 | 3 | 5 | 5 | 3 | 44 |
| 100 | 5 | 5 | 5 | 5 | 5 | 5 | 3 | 5 | 5 | 3 | 46 |
| 101 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 50 |
| 102 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 50 |
| 103 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 3 | 48 |
| 104 | 5 | 5 | 3 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 48 |
| 105 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 50 |
| 106 | 5 | 5 | 3 | 5 | 5 | 3 | 3 | 5 | 5 | 5 | 44 |
| 107 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 50 |
| 108 | 4 | 4 | 3 | 3 | 3 | 3 | 3 | 5 | 5 | 5 | 38 |

Kinerja (Y)

| NO Responden | Kinerja Karyawan (Y) | | | | | | | | | | | | Total |
|-----------------|----------------------|---|------|---|------|---|------|---|------|---|------|---|-------|
| | Y1.1 | | Y1.2 | | Y1.3 | | Y1.4 | | Y1.5 | | Y1.6 | | |
| | 1 | 2 | 1 | 2 | 1 | 2 | 1 | 2 | 1 | 2 | 1 | 2 | |
| 1 | 5 | 5 | 5 | 5 | 4 | 5 | 4 | 4 | 5 | 3 | 3 | 3 | 51 |

Lampiran 3

Uji Validitas

1. Validitas Motivasi (X1)

| | | Correlations | | | | | | | | |
|-----------|---------------------|--------------|-------|-------|-------|-------|-------|-------|-------|----------|
| | | X1.1 | X1.2 | X1.3 | X1.4 | X1.5 | X1.6 | X1.7 | X1.8 | TotalX.1 |
| X1.1 | Pearson Correlation | 1 | .176 | .213* | .147 | .172 | .265* | .250* | .150 | .456** |
| | Sig. (2-tailed) | | .069 | .027 | .129 | .075 | .006 | .009 | .121 | .000 |
| | N | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 |
| X1.2 | Pearson Correlation | .176 | 1 | .483* | .540* | .403* | .281* | -.025 | -.114 | .600** |
| | Sig. (2-tailed) | .069 | | .000 | .000 | .000 | .003 | .796 | .240 | .000 |
| | N | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 |
| X1.3 | Pearson Correlation | .213* | .483* | 1 | .402* | .376* | .349* | .245* | .152 | .684** |
| | Sig. (2-tailed) | .027 | .000 | | .000 | .000 | .000 | .011 | .115 | .000 |
| | N | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 |
| X1.4 | Pearson Correlation | .147 | .540* | .402* | 1 | .376* | .267* | .021 | -.049 | .579** |
| | Sig. (2-tailed) | .129 | .000 | .000 | | .000 | .005 | .827 | .615 | .000 |
| | N | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 |
| X1.5 | Pearson Correlation | .172 | .403* | .376* | .376* | 1 | .438* | .249* | .257* | .692** |
| | Sig. (2-tailed) | .075 | .000 | .000 | .000 | | .000 | .009 | .007 | .000 |
| | N | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 |
| X1.6 | Pearson Correlation | .265* | .281* | .349* | .267* | .438* | 1 | .351* | .347* | .694** |
| | Sig. (2-tailed) | .006 | .003 | .000 | .005 | .000 | | .000 | .000 | .000 |
| | N | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 |
| X1.7 | Pearson Correlation | .250* | -.025 | .245* | .021 | .249* | .351* | 1 | .606* | .561** |
| | Sig. (2-tailed) | .009 | .796 | .011 | .827 | .009 | .000 | | .000 | .000 |
| | N | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 |
| X1.8 | Pearson Correlation | .150 | -.114 | .152 | -.049 | .257* | .347* | .606* | 1 | .486** |
| | Sig. (2-tailed) | .121 | .240 | .115 | .615 | .007 | .000 | .000 | | .000 |
| | N | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 |
| Total X.1 | Pearson Correlation | .456* | .600* | .684* | .579* | .692* | .694* | .561* | .486* | 1 |
| | Sig. (2-tailed) | .000 | .000 | .000 | .000 | .000 | .000 | .000 | .000 | |
| | N | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 |

*. Correlation is significant at the 0.05 level (2-tailed).
 **. Correlation is significant at the 0.01 level (2-tailed).

2. Validitas Disiplin Kerja (X2)

| | | Correlations | | | | | | | | | | |
|----------|---------------------|--------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|----------|
| | | X2.1 | X2.2 | X2.3 | X2.4 | X2.5 | X2.6 | X2.7 | X2.8 | X2.9 | X2.10 | Total X2 |
| X2 .1 | Pearson Correlation | 1 | .517* | .393* | .453* | .482* | .448* | .425* | .474* | .242* | .408* | .613* |
| | Sig. (2-tailed) | | .000 | .000 | .000 | .000 | .000 | .000 | .000 | .012 | .000 | .000 |
| | N | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 |
| X2 .2 | Pearson Correlation | .517* | 1 | .672* | .730* | .660* | .776* | .534* | .768* | .685* | .704* | .870* |
| | Sig. (2-tailed) | .000 | | .000 | .000 | .000 | .000 | .000 | .000 | .000 | .000 | .000 |
| | N | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 |
| X2 .3 | Pearson Correlation | .393* | .672* | 1 | .621* | .512* | .625* | .626* | .698* | .544* | .616* | .794* |
| | Sig. (2-tailed) | .000 | .000 | | .000 | .000 | .000 | .000 | .000 | .000 | .000 | .000 |
| | N | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 |
| X2 .4 | Pearson Correlation | .453* | .730* | .621* | 1 | .794* | .824* | .516* | .732* | .590* | .625* | .846* |
| | Sig. (2-tailed) | .000 | .000 | .000 | | .000 | .000 | .000 | .000 | .000 | .000 | .000 |
| | N | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 |
| X2 .5 | Pearson Correlation | .482* | .660* | .512* | .794* | 1 | .818* | .569* | .817* | .526* | .641* | .832* |
| | Sig. (2-tailed) | .000 | .000 | .000 | .000 | | .000 | .000 | .000 | .000 | .000 | .000 |
| | N | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 |
| X2 .6 | Pearson Correlation | .448* | .776* | .625* | .824* | .818* | 1 | .612* | .869* | .679* | .748* | .905* |
| | Sig. (2-tailed) | .000 | .000 | .000 | .000 | .000 | | .000 | .000 | .000 | .000 | .000 |
| | N | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 |
| X2 .7 | Pearson Correlation | .425* | .534* | .626* | .516* | .569* | .612* | 1 | .653* | .459* | .604* | .755* |

| | | | | | | | | | | | | |
|--|---------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| | Sig. (2-tailed) | .000 | .000 | .000 | .000 | .000 | .000 | .000 | .000 | .000 | .000 | .000 |
| | N | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 |
| X2.8 | Pearson Correlation | .474* | .768* | .698* | .732* | .817* | .869* | .653* | 1 | .623* | .767* | .909* |
| | Sig. (2-tailed) | .000 | .000 | .000 | .000 | .000 | .000 | .000 | | .000 | .000 | .000 |
| | N | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 |
| X2.9 | Pearson Correlation | .242* | .685* | .544* | .590* | .526* | .679* | .459* | .623* | 1 | .588* | .731* |
| | Sig. (2-tailed) | .012 | .000 | .000 | .000 | .000 | .000 | .000 | .000 | | .000 | .000 |
| | N | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 |
| X2.1 | Pearson Correlation | .408* | .704* | .616* | .625* | .641* | .748* | .604* | .767* | .588* | 1 | .822* |
| | Sig. (2-tailed) | .000 | .000 | .000 | .000 | .000 | .000 | .000 | .000 | .000 | | .000 |
| | N | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 |
| Total X2 | Pearson Correlation | .613* | .870* | .794* | .846* | .832* | .905* | .755* | .909* | .731* | .822* | 1 |
| | Sig. (2-tailed) | .000 | .000 | .000 | .000 | .000 | .000 | .000 | .000 | .000 | .000 | |
| | N | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 |
| **. Correlation is significant at the 0.01 level (2-tailed). | | | | | | | | | | | | |
| *. Correlation is significant at the 0.05 level (2-tailed). | | | | | | | | | | | | |

3. Validitas Motivasi Kerja (X3)

| | | Correlations | | | | | | | | | | |
|------|---------------------|--------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|----------|
| | | X3.1 | X3.2 | X3.3 | X3.4 | X3.5 | X3.6 | X3.7 | X3.8 | X3.9 | X3.10 | Total X3 |
| X3.1 | Pearson Correlation | 1 | .537* | .534* | .580* | .624* | .461* | .476* | .469* | .518* | .286* | .794* |
| | Sig. (2-tailed) | | .000 | .000 | .000 | .000 | .000 | .000 | .000 | .000 | .003 | .000 |
| | N | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 |
| X3.2 | Pearson Correlation | .537* | 1 | .384* | .485* | .379* | .469* | .412* | .550* | .482* | -.023 | .677* |
| | Sig. (2-tailed) | .000 | | .000 | .000 | .000 | .000 | .000 | .000 | .000 | .815 | .000 |

| | | | | | | | | | | | | |
|-----------|----------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| | N | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 |
| X3 .3 | Pearson Correlati on | .534* | .384* | 1 | .439* | .464* | .488* | .505* | .356* | .470* | .092 | .694* |
| | Sig. (2- tailed) | .000 | .000 | | .000 | .000 | .000 | .000 | .000 | .000 | .345 | .000 |
| | N | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 |
| X3 .4 | Pearson Correlati on | .580* | .485* | .439* | 1 | .527* | .433* | .468* | .513* | .397* | .080 | .706* |
| | Sig. (2- tailed) | .000 | .000 | .000 | | .000 | .000 | .000 | .000 | .000 | .408 | .000 |
| | N | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 |
| X3 .5 | Pearson Correlati on | .624* | .379* | .464* | .527* | 1 | .666* | .553* | .440* | .448* | .210* | .764* |
| | Sig. (2- tailed) | .000 | .000 | .000 | .000 | | .000 | .000 | .000 | .000 | .030 | .000 |
| | N | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 |
| X3 .6 | Pearson Correlati on | .461* | .469* | .488* | .433* | .666* | 1 | .599* | .522* | .504* | .145 | .765* |
| | Sig. (2- tailed) | .000 | .000 | .000 | .000 | .000 | | .000 | .000 | .000 | .133 | .000 |
| | N | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 |
| X3 .7 | Pearson Correlati on | .476* | .412* | .505* | .468* | .553* | .599* | 1 | .255* | .310* | .351* | .745* |
| | Sig. (2- tailed) | .000 | .000 | .000 | .000 | .000 | .000 | | .008 | .001 | .000 | .000 |
| | N | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 |
| X3 .8 | Pearson Correlati on | .469* | .550* | .356* | .513* | .440* | .522* | .255* | 1 | .736* | -.001 | .667* |
| | Sig. (2- tailed) | .000 | .000 | .000 | .000 | .000 | .000 | .008 | | .000 | .992 | .000 |
| | N | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 |
| X3 .9 | Pearson Correlati on | .518* | .482* | .470* | .397* | .448* | .504* | .310* | .736* | 1 | .010 | .672* |
| | Sig. (2- tailed) | .000 | .000 | .000 | .000 | .000 | .000 | .001 | .000 | | .917 | .000 |
| | N | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 |
| X3 .10 | Pearson Correlati on | .286* | -.023 | .092 | .080 | .210* | .145 | .351* | -.001 | .010 | 1 | .368* |

| | | | | | | | | | | | | |
|--|---------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|------|
| | Sig. (2-tailed) | .003 | .815 | .345 | .408 | .030 | .133 | .000 | .992 | .917 | | .000 |
| | N | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 |
| Total X3 | Pearson Correlation | .794* | .677* | .694* | .706* | .764* | .765* | .745* | .667* | .672* | .368* | 1 |
| | Sig. (2-tailed) | .000 | .000 | .000 | .000 | .000 | .000 | .000 | .000 | .000 | .000 | |
| | N | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 |
| **. Correlation is significant at the 0.01 level (2-tailed). | | | | | | | | | | | | |
| *. Correlation is significant at the 0.05 level (2-tailed). | | | | | | | | | | | | |

4. Validitas Kinerja (Y)

| | | Correlations | | | | | | | | | | | | |
|------|---------------------|--------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|-------|---------|
| | | Y1.1 | Y1.2 | Y1.3 | Y1.4 | Y1.5 | Y1.6 | Y1.7 | Y1.8 | Y1.9 | Y1.10 | Y1.11 | Y1.12 | Total Y |
| Y1.1 | Pearson Correlation | 1 | .814** | .673** | .726** | .440** | .702** | .663** | .628** | .531** | .679** | .635** | -.032 | .824** |
| | Sig. (2-tailed) | | .000 | .000 | .000 | .000 | .000 | .000 | .000 | .000 | .000 | .000 | .744 | .000 |
| | N | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 |
| Y1.2 | Pearson Correlation | .814** | 1 | .658** | .812** | .371** | .727** | .715** | .759** | .624** | .741** | .721** | .054 | .889** |
| | Sig. (2-tailed) | .000 | | .000 | .000 | .000 | .000 | .000 | .000 | .000 | .000 | .000 | .578 | .000 |
| | N | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 |
| Y1.3 | Pearson Correlation | .673** | .658** | 1 | .640** | .321** | .560** | .528** | .495** | .537** | .618** | .649** | .091 | .762** |
| | Sig. (2-tailed) | .000 | .000 | | .000 | .001 | .000 | .000 | .000 | .000 | .000 | .000 | .350 | .000 |
| | N | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 |
| Y1.4 | Pearson Correlation | .726** | .812** | .640** | 1 | .393** | .774** | .618** | .694** | .562** | .647** | .833** | .005 | .853** |
| | Sig. (2-tailed) | .000 | .000 | .000 | | .000 | .000 | .000 | .000 | .000 | .000 | .000 | .957 | .000 |
| | N | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 |
| Y1.5 | Pearson Correlation | .440** | .371** | .321** | .393** | 1 | .502** | .486** | .430** | .344** | .457** | .501** | -.115 | .546** |
| | Sig. (2-tailed) | .000 | .000 | .001 | .000 | | .000 | .000 | .000 | .000 | .000 | .000 | .235 | .000 |
| | N | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 |
| Y1.6 | Pearson Correlation | .702** | .727** | .560** | .774** | .502** | 1 | .777** | .755** | .533** | .615** | .698** | -.030 | .840** |

| | | | | | | | | | | | | | | |
|--------|---------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|-------|--------|
| | Sig. (2-tailed) | .000 | .000 | .000 | .000 | .000 | | .000 | .000 | .000 | .000 | .000 | .761 | .000 |
| | N | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 |
| Y1.7 | Pearson Correlation | .663** | .715** | .528** | .618** | .486** | .777** | 1 | .808** | .512** | .674** | .601** | -.005 | .818** |
| | Sig. (2-tailed) | .000 | .000 | .000 | .000 | .000 | .000 | | .000 | .000 | .000 | .000 | .955 | .000 |
| | N | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 |
| Y1.8 | Pearson Correlation | .628** | .759** | .495** | .694** | .430** | .755** | .808** | 1 | .541** | .669** | .646** | .058 | .831** |
| | Sig. (2-tailed) | .000 | .000 | .000 | .000 | .000 | .000 | .000 | | .000 | .000 | .000 | .551 | .000 |
| | N | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 |
| Y1.9 | Pearson Correlation | .531** | .624** | .537** | .562** | .344** | .533** | .512** | .541** | 1 | .604** | .453** | .021 | .699** |
| | Sig. (2-tailed) | .000 | .000 | .000 | .000 | .000 | .000 | .000 | .000 | | .000 | .000 | .827 | .000 |
| | N | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 |
| Y1.10 | Pearson Correlation | .679** | .741** | .618** | .647** | .457** | .615** | .674** | .669** | .604** | 1 | .721** | .163 | .847** |
| | Sig. (2-tailed) | .000 | .000 | .000 | .000 | .000 | .000 | .000 | .000 | .000 | | .000 | .092 | .000 |
| | N | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 |
| Y1.11 | Pearson Correlation | .635** | .721** | .649** | .833** | .501** | .698** | .601** | .646** | .453** | .721** | 1 | .100 | .839** |
| | Sig. (2-tailed) | .000 | .000 | .000 | .000 | .000 | .000 | .000 | .000 | .000 | .000 | | .302 | .000 |
| | N | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 |
| Y1.12 | Pearson Correlation | -.032 | .054 | .091 | .005 | -.115 | -.030 | -.005 | .058 | .021 | .163 | .100 | 1 | .197* |
| | Sig. (2-tailed) | .744 | .578 | .350 | .957 | .235 | .761 | .955 | .551 | .827 | .092 | .302 | | .041 |
| | N | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 |
| TotalY | Pearson Correlation | .824** | .889** | .762** | .853** | .546** | .840** | .818** | .831** | .699** | .847** | .839** | .197* | 1 |
| | Sig. (2-tailed) | .000 | .000 | .000 | .000 | .000 | .000 | .000 | .000 | .000 | .000 | .000 | .041 | |
| | N | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 |

** . Correlation is significant at the 0.01 level (2-tailed).

* . Correlation is significant at the 0.05 level (2-tailed).

Lampiran 4**Uji Reliabilitas****1. Kompensasi Finansial**

| Reliability Statistics | |
|-------------------------------|------------|
| Cronbach's Alpha | N of Items |
| .740 | 8 |

2. Disiplin Kerja

| Reliability Statistics | |
|-------------------------------|------------|
| Cronbach's Alpha | N of Items |
| .935 | 10 |

3. Motivasi Kerja

| Reliability Statistics | |
|-------------------------------|------------|
| Cronbach's Alpha | N of Items |
| .859 | 10 |

4. Kinerja

| Reliability Statistics | |
|-------------------------------|------------|
| Cronbach's Alpha | N of Items |
| .916 | 12 |

Lampiran 5

Uji Normalitas

| One-Sample Kolmogorov-Smirnov Test | | |
|------------------------------------|----------------|-------------------------|
| | | Unstandardized Residual |
| N | | 108 |
| Normal Parameters ^{a,b} | Mean | .0000000 |
| | Std. Deviation | 2.63273698 |
| Most Extreme Differences | Absolute | .101 |
| | Positive | .101 |
| | Negative | -.093 |
| Kolmogorov-Smirnov Z | | 1.046 |
| Asymp. Sig. (2-tailed) | | .224 |
| a. Test distribution is Normal. | | |
| b. Calculated from data. | | |

Lampiran 6

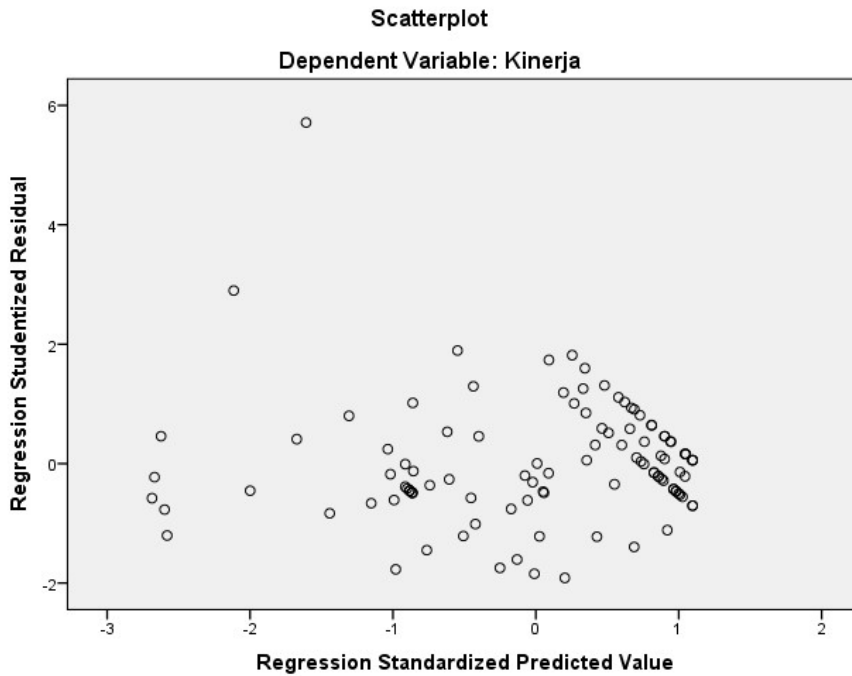
Multikolinearitas

| Coefficients ^a | | | | | | | | |
|---------------------------|----------------------|-----------------------------|------------|---------------------------|--------|------|-------------------------|-------|
| Model | | Unstandardized Coefficients | | Standardized Coefficients | t | Sig. | Collinearity Statistics | |
| | | B | Std. Error | Beta | | | Tolerance | VIF |
| 1 | (Constant) | 6.574 | 3.221 | | 2.041 | .044 | | |
| | Kompensasi Finansial | .095 | .073 | .056 | 1.305 | .195 | .991 | 1.009 |
| | Disiplin Kerja | .726 | .068 | .689 | 10.634 | .000 | .442 | 2.262 |
| | Motivasi Kerja | .264 | .068 | .250 | 3.859 | .000 | .443 | 2.259 |

a. Dependent Variable: Kinerja

Lampiran 7

Uji Heteroskedastisitas



Lampiran 8

Regresi Linear Bergana

| Coefficients ^a | | | | | | |
|---------------------------|----------------------|-----------------------------|------------|---------------------------|--------|------|
| Model | | Unstandardized Coefficients | | Standardized Coefficients | t | Sig. |
| | | B | Std. Error | Beta | | |
| 1 | (Constant) | 6.574 | 3.221 | | 2.041 | .044 |
| | Kompensasi Finansial | .095 | .073 | .056 | 1.305 | .195 |
| | Disiplin Kerja | .726 | .068 | .689 | 10.634 | .000 |
| | Motivasi Kerja | .264 | .068 | .250 | 3.859 | .000 |

a. Dependent Variable: Kinerja Karyawan

Lampiran 9

Koefisien Determinasi (R²)

| Model Summary ^b | | | | |
|---|-------------------|----------|-------------------|----------------------------|
| Model | R | R Square | Adjusted R Square | Std. Error of the Estimate |
| 1 | .898 ^a | .807 | .801 | 2.67044 |
| a. Predictors: (Constant), Motivasi Kerja, Kompensasi Finansial, Disiplin Kerja | | | | |
| b. Dependent Variable: Kinerja Karyawan | | | | |

Lampiran 10

Uji T

| Coefficients ^a | | | | | | |
|---|----------------------|-----------------------------|------------|---------------------------|--------|------|
| Model | | Unstandardized Coefficients | | Standardized Coefficients | t | Sig. |
| | | B | Std. Error | Beta | | |
| 1 | (Constant) | 6.574 | 3.221 | | 2.041 | .044 |
| | Kompensasi Finansial | .095 | .073 | .056 | 1.305 | .195 |
| | Disiplin Kerja | .726 | .068 | .689 | 10.634 | .000 |
| | Motivasi Kerja | .264 | .068 | .250 | 3.859 | .000 |
| a. Dependent Variable: Kinerja Karyawan | | | | | | |


Lampiran 11

Uji F

| ANOVA ^a | | | | | | |
|---|------------|----------------|-----|-------------|---------|-------------------|
| Model | | Sum of Squares | df | Mean Square | F | Sig. |
| 1 | Regression | 3100.017 | 3 | 1033.339 | 144.903 | .000 ^b |
| | Residual | 741.650 | 104 | 7.131 | | |
| | Total | 3841.667 | 107 | | | |
| a. Dependent Variable: Kinerja | | | | | | |
| b. Predictors: (Constant), Motivasi Kerja, Kompensasi Finansial, Disiplin Kerja | | | | | | |

Lampiran 13

Surat Pengantar Penelitian


YAYASAN PERGURUAN 17 AGUSTUS 1945 SURABAYA
UNIVERSITAS 17 AGUSTUS 1945 (UNTAG) SURABAYA
FAKULTAS EKONOMI DAN BISNIS
PROGRAM STUDI MANAJEMEN (S1)
 PROGRAM STUDI AKUNTANSI (S1)
 PROGRAM STUDI EKONOMI PEMBANGUNAN (S1)
 PROGRAM STUDI MAGISTER MANAJEMEN (S2)
 PROGRAM STUDI DOKTOR ILMU EKONOMI (S3)

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Kampus: Jl. Semolowaru 45 Surabaya 60118, Telp. (031) 5931800 Ext 140, 141, E-mail: feb@untag-sby.ac.id.

Nomor : 3342/K/FEB/XI/2022
 Lampiran : -
 Perihal : **Permohonan Ijin Untuk Mengadakan Penelitian**

Kepada : Yth. Bapak/Ibu Pimpinan Reny Swalayan-ku Bratang Gede Kota Surabaya
 Jl. Bratang Gede No. 132-134, Ngagel Rejo Kec. Wonokromo Kota Surabaya

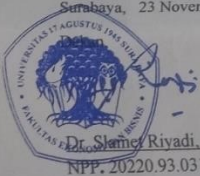
Dengan hormat,
 Sebagai salah satu persyaratan untuk menyelesaikan studi pada Program Strata 1, maka mahasiswa diwajibkan untuk menyusun dan mempertahankan skripsi sebagai hasil penerapan pelajaran teori serta praktek yang diperoleh berdasarkan penelitian. Sehubungan dengan hal tersebut, maka dengan ini kami mohon perkenan Bapak / Ibu untuk memberikan ijin kepada mahasiswa :

Nama : FENANCIUS THOMAS SARKOL
 N. P. M : 1211800066
 Fakultas / Program Studi : Ekonomi dan Bisnis / Manajemen
 Alamat : Jl. Nginden Kota III No. 14 Surabaya
 Telp. /HP. 082239056891 082239156891

Guna melakukan penelitian pada :
RENY SWALAYAN-KU BRATANG GEDE KOTA SURABAYA
 untuk memperoleh data sesuai dengan Skripsi yang sedang disusunnya dengan judul
"PENGARUH KOMPENSASI FINANSIAL, DISIPLIN KERJA, DAN MOTIVASI KERJA TERHADAP KINERJA KARYAWAN DI RENY SWALAYAN-KU BRATANG GEDE KOTA SURABAYA"


Demikian permohonan kami, atas perhatiannya kami sampaikan terima kasih.

Surabaya, 23 November 2022


Dr. Slamet Riyadi, MSi., Ak. CA
 NPP. 20220.93.0319

Lampiran 14

Surat Balasan dari Objek Penelitian



RENY SWALAYAN-KU
JL. Bratang Gede 132-134 – SURABAYA

SURAT KETERANGAN PENELITIAN

Bersama ini kami atas nama:

Instansi : Reny Swalayan-Ku
Alamat : Jalan Bratang Gede 132-134 Surabaya


Menerangkan bahwa instansi kami sebagai tempat penelitian penulisan skripsi dari mahasiswa;

Nama : Fenansius Thomas Sakrol
NIM : 1211800066
Perguruan Tinggi : Universitas 17 Agustus (UNTAG) Surabaya
Fakultas : Ekonomi Bisnis
Jurusan : Manajemen

Yang bersangkutan sedang melaksanakan penelitian untuk skripsi dengan judul "Pengaruh Kompensasi Finansial, Disiplin Kerja dan Motivasi Kerja Terhadap Kinerja Karyawan di Reny Swalayan-Ku Bratang Gede Kota Surabaya" yang dilaksanakan pada bulan Oktober 2022 s/d Januari 2023.

Demikian surat keterangan ini dibuat untuk dipergunakan sebagaimana mestinya.

Surabaya, 03 Januari 2023



Shinta Sandrawati, S.Si
Manager HRD & GA

Lampiran1 15

Hasil Turnitin

PENGARUH KOMPENSASI FINANSIAL, DISIPLIN KERJA, DAN MOTIVASI KERJA TERHADAP KINERJA KARYAWAN DI RENY SWALAYAN-KU BRATANG GEDE KOTA SURABAYA

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